

# How Can Modernization Reinvigorate Your Lab Spaces?

FEFPA Summer 2024 Conference  
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**Page/**



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Questions related to specific materials, methods, and services will be addressed at the conclusion of this presentation.



# Course Description

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Join us for a dynamic look at how modernization can reinvigorate and transform your teaching and research labs. Success stories from the University of South Carolina and Rutgers University will showcase the exciting possibilities that await lab spaces on your campuses.

Modernization and reuse of your lab spaces not only provides a fresh look at repurposing buildings, but can dramatically transform your facilities into sustainable and flexible giants with future-proofed possibilities. Join our discussion to learn cost-effective benefits applicable to your campuses!



# Learning Objectives

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At the end of this course, participants will be able to:

1. Understand the characteristics of existing building stock that would make them appropriate candidates for new life as an academic or research facility.
2. Learn how mission-driven programs can best be accommodated and accomplished in renovated and modernized facilities.
3. Acquire strategies for future proofing facilities to allow for changing teaching and research populations and programs, safety and operational requirements, and pandemic adaptability.
4. Discover the sustainable, safety, and wellness opportunities of modernizing and re-purposing existing facilities for teaching and research.

# INTRODUCTIONS

# INTRODUCTIONS

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# THE PROMISE OF TRANSFORMATION

PROJECT DRIVERS  
& GOALS

# UNIVERSITY OF SOUTH CAROLINA

## Science and Technology Building *Chemistry Teaching Labs*

- Constructed 1974
- Law Center – Original Use
- Gill and Wilkins – Original Architect
- 192,000 SF – Overall Building Size
- 120,000 SF – Overall Project Size
- Project Completed 1/2020





## USC CHEMISTRY / PROJECT DRIVERS

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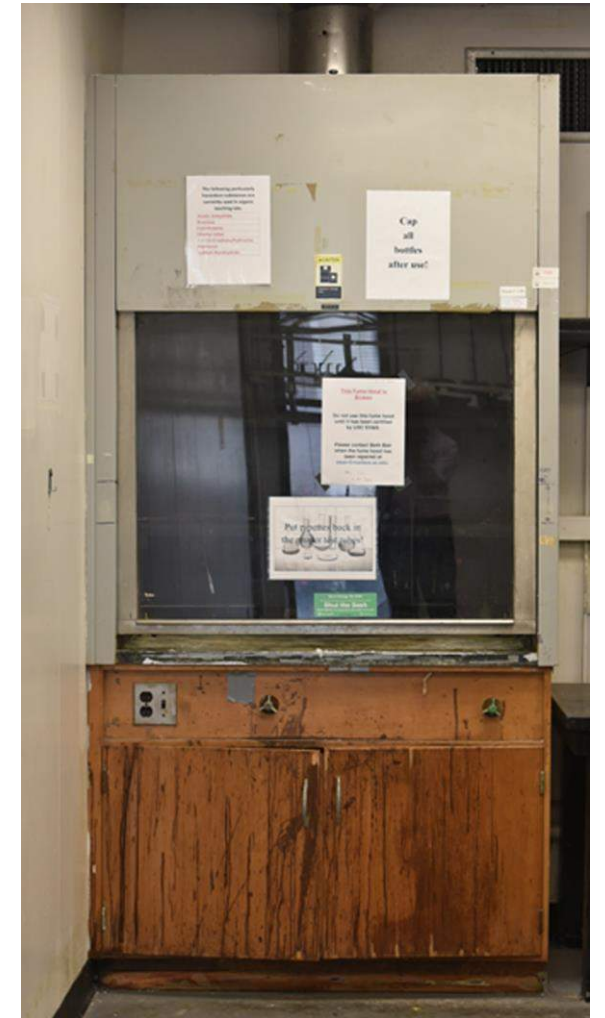
- 30% Growth in 5 Years
- Increased Student Retention



## USC CHEMISTRY / PROJECT DRIVERS

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- Antiquated Labs – Existing Labs Constructed in 1967
- Zero Swing Space
- Cannot Shutdown Labs



# USC / GOAL – STATE OF THE ART SAFETY & TECHNOLOGY IN LABS & TEACHING SPACES

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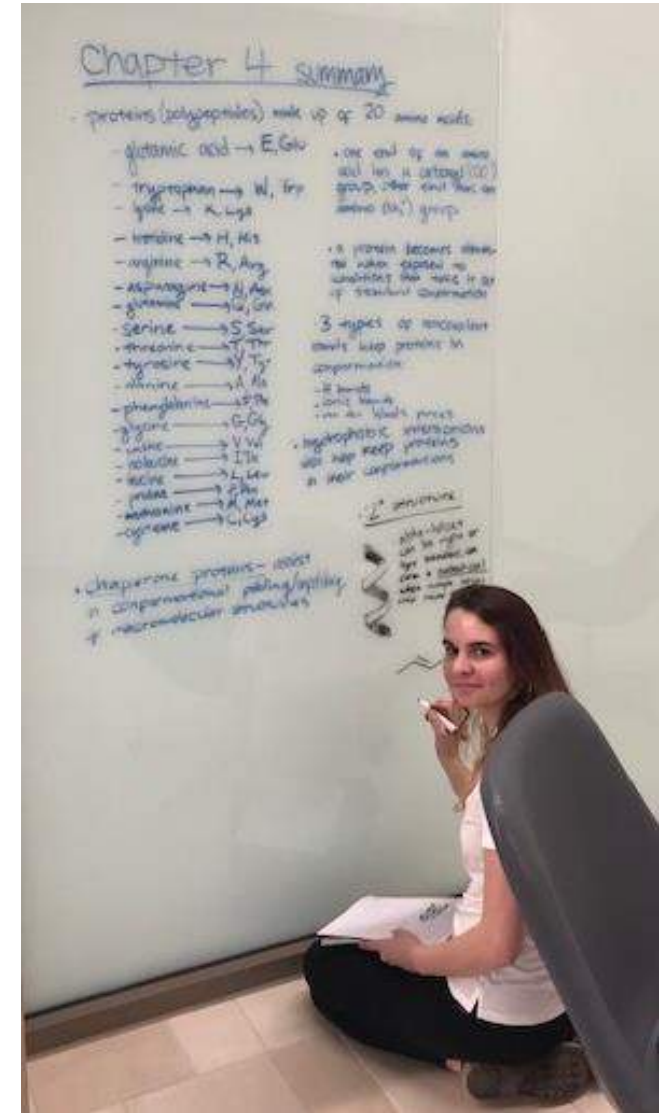


General Chemistry Lab

Organic Chemistry Lab



# USC / GOAL – SPACES THAT PROMOTE SUCCESS & ATTRACT NEW STEM STUDENTS



## Chapter 4 summary

- proteins (polypeptides) made up of 20 amino acids
  - glutamic acid → E, Glu
  - tryptophan → W, Trp
  - glycine → G, Gly
  - leucine → L, Leu
  - arginine → R, Arg
  - asparagine → N, Asn
  - glutamine → Q, Gln
  - serine → S, Ser
  - threonine → T, Thr
  - tyrosine → Y, Tyr
  - alanine → A, Ala
  - phenylalanine → F, Phe
  - histidine → H, His
  - valine → V, Val
  - isoleucine → I, Ile
  - proline → P, Pro
  - methionine → M, Met
  - cysteine → C, Cys
- one end of an amino acid has a carboxyl (COO) group, other end has an amino (NH<sub>2</sub>) group
- a protein becomes denatured when exposed to conditions that break it up or structural organization
- 3 types of receptors  
• G-protein coupled receptors  
• ion channels  
• tyrosine kinases
- hydrophobic interactions will help keep proteins in their conformation

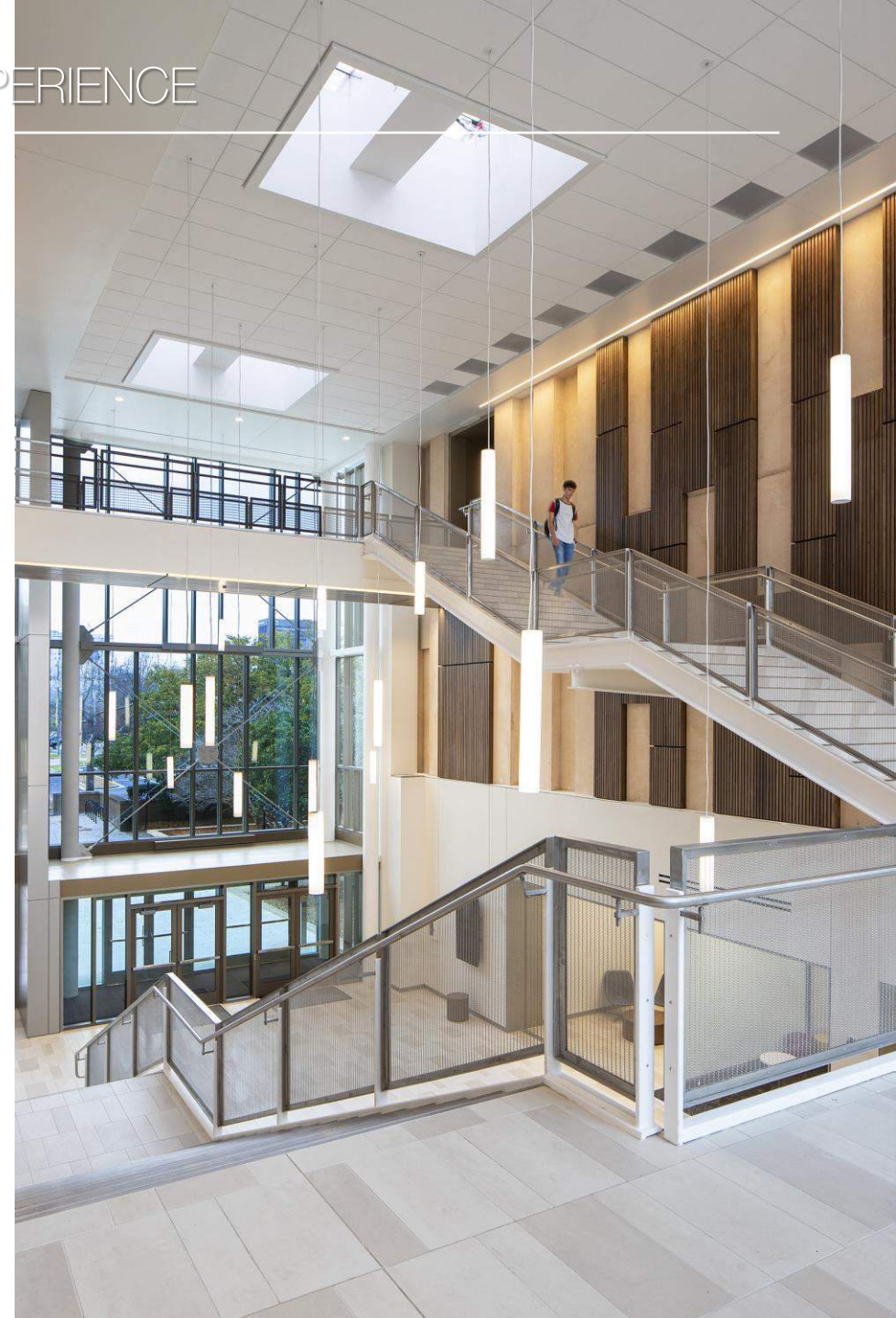
- chaperone proteins - assist in conformational folding/unfolding + macromolecular assembly

# USC / GOAL – DYNAMIC & INSPIRATIONAL FRONT DOOR EXPERIENCE

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USC GOAL – DYNAMIC & INSPIRATIONAL FRONT DOOR EXPERIENCE



## USC / GOALS

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- Spaces that Promote Staffing Efficiencies
- Easily Maintained Spaces & Infrastructure
- Energy Efficiency



## Medical Science Building *Academic and Research*

- Constructed 1976
- 656,000 SF Biomedical Research and Teaching
- Schematic Design Completed 8/2020
- Multi-phase project, estimated completion TBD



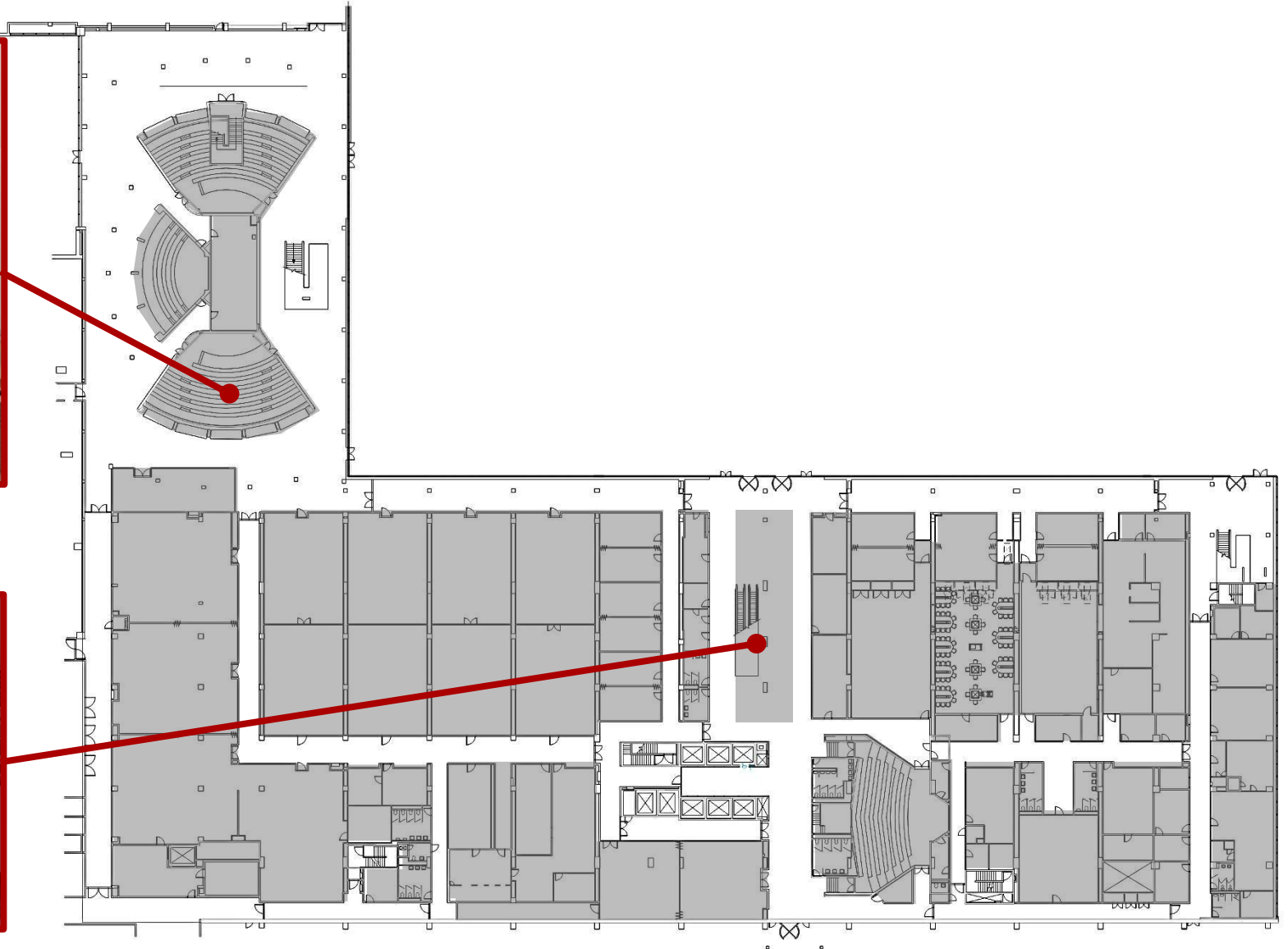


# RUTGERS UNIVERSITY NJMS / PROJECT OVERVIEW

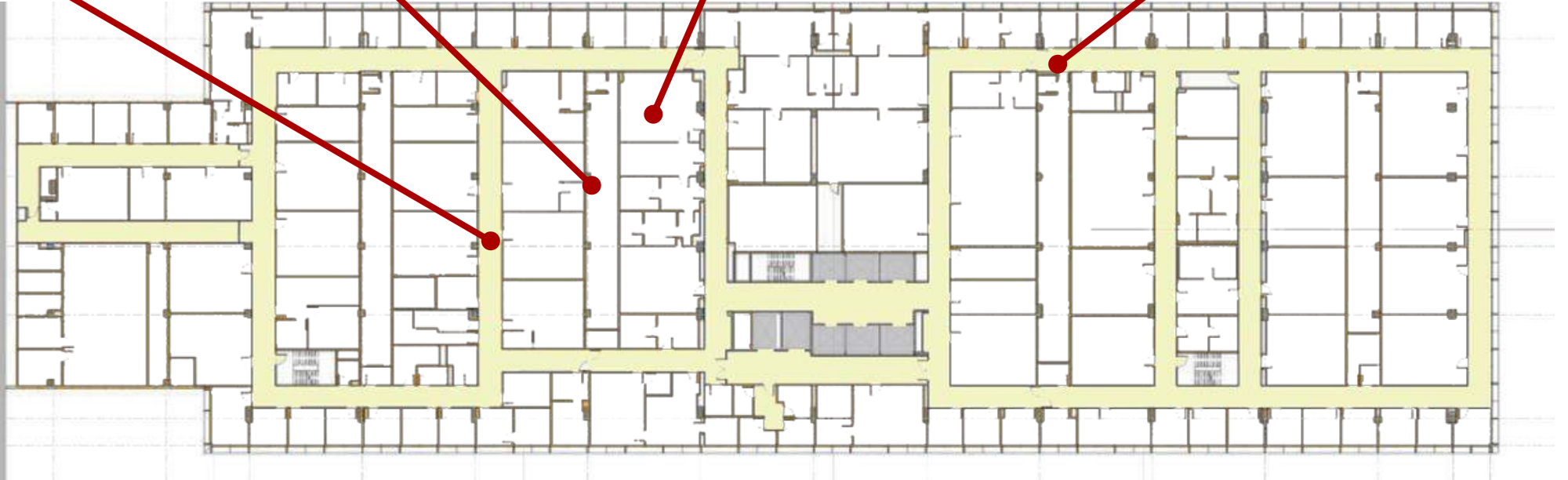
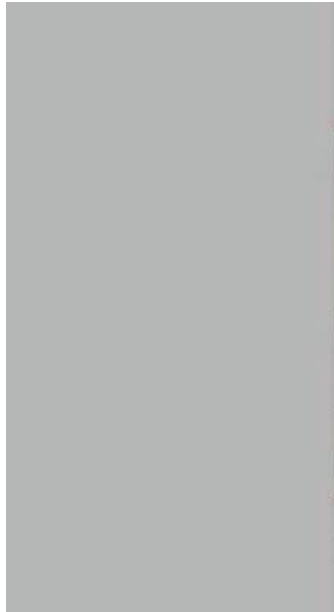
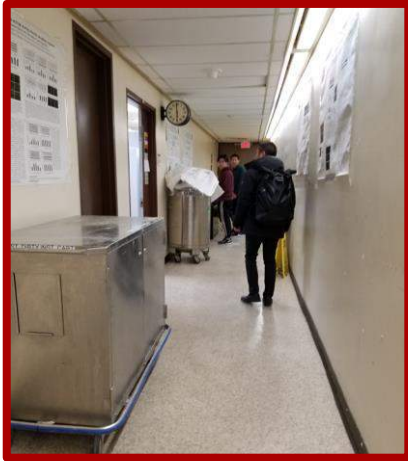
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# RUTGERS UNIVERSITY NJMS / PROJECT OVERVIEW

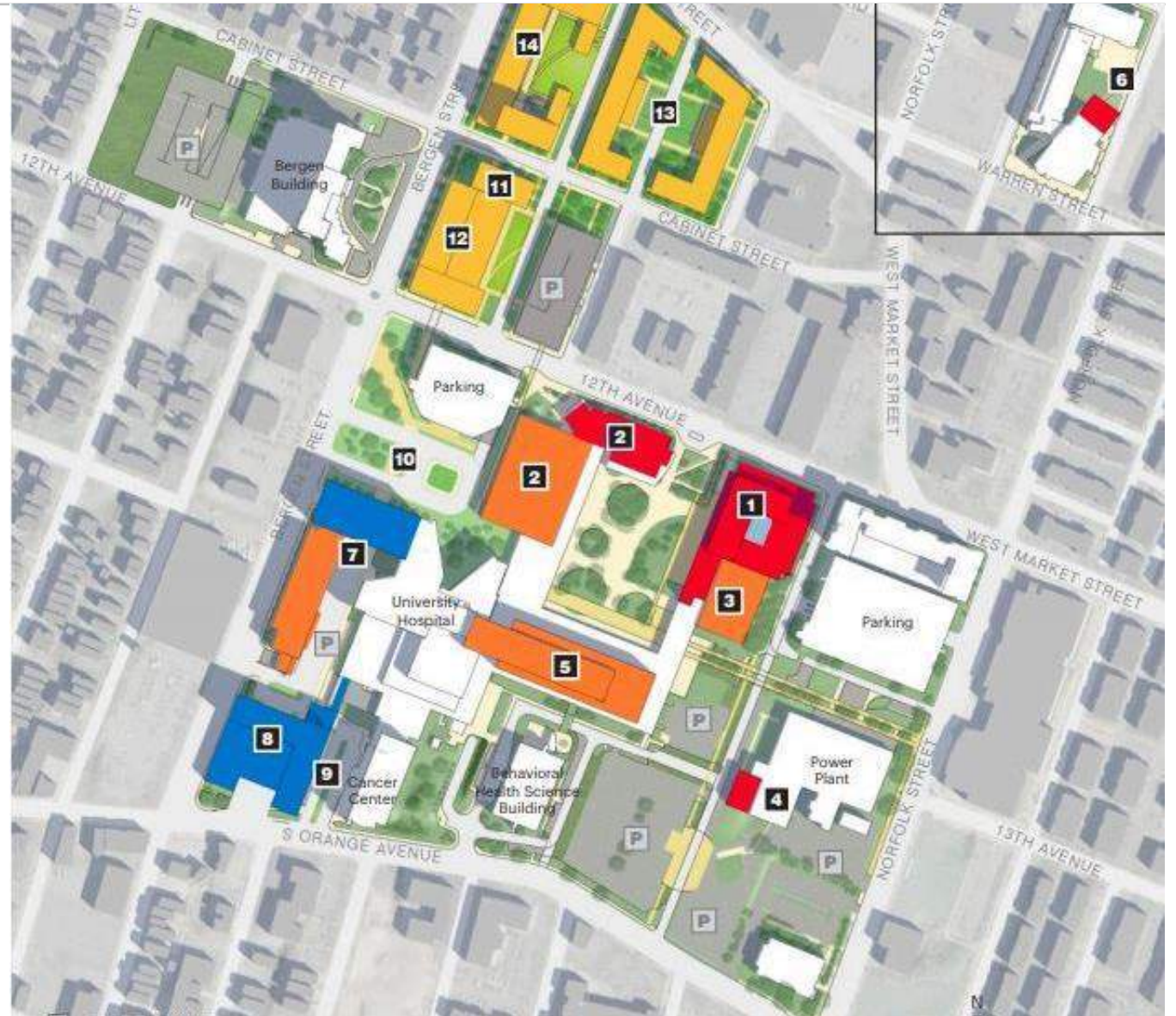


# RUTGERS UNIVERSITY NJMS / PROJECT OVERVIEW



# RUTGERS UNIVERSITY NJMS / PROJECT DRIVERS

- Transform Medical Research and Education
- Advance the Rutgers University NJMS Strategic Plan
- Location, Location, Location



# NJMS / GOAL – REPLACEMENT OF MEP/FP INFRASTRUCTURE & PHASED RENOVATIONS



# THE PROMISE OF TRANSFORMATION

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## Building Performance

- Campus Energy Consumption
- Annual Operations



## User Experience

- Retain/Recruit
- Modernize



# RUTGERS UNIVERSITY NJMS / GOAL – RETAIN & RECRUIT PRINCIPAL INVESTIGATORS

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# RUTGERS UNIVERSITY NJMS / GOAL – ELEVATE MEDICAL EDUCATION

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# RUTGERS UNIVERSITY NJMS / GOAL – ELEVATE MEDICAL EDUCATION



RUTGERS UNIVERSITY NJMS / GOAL – ENHANCE EXTERIOR & PUBLIC SPACES



# POLLING



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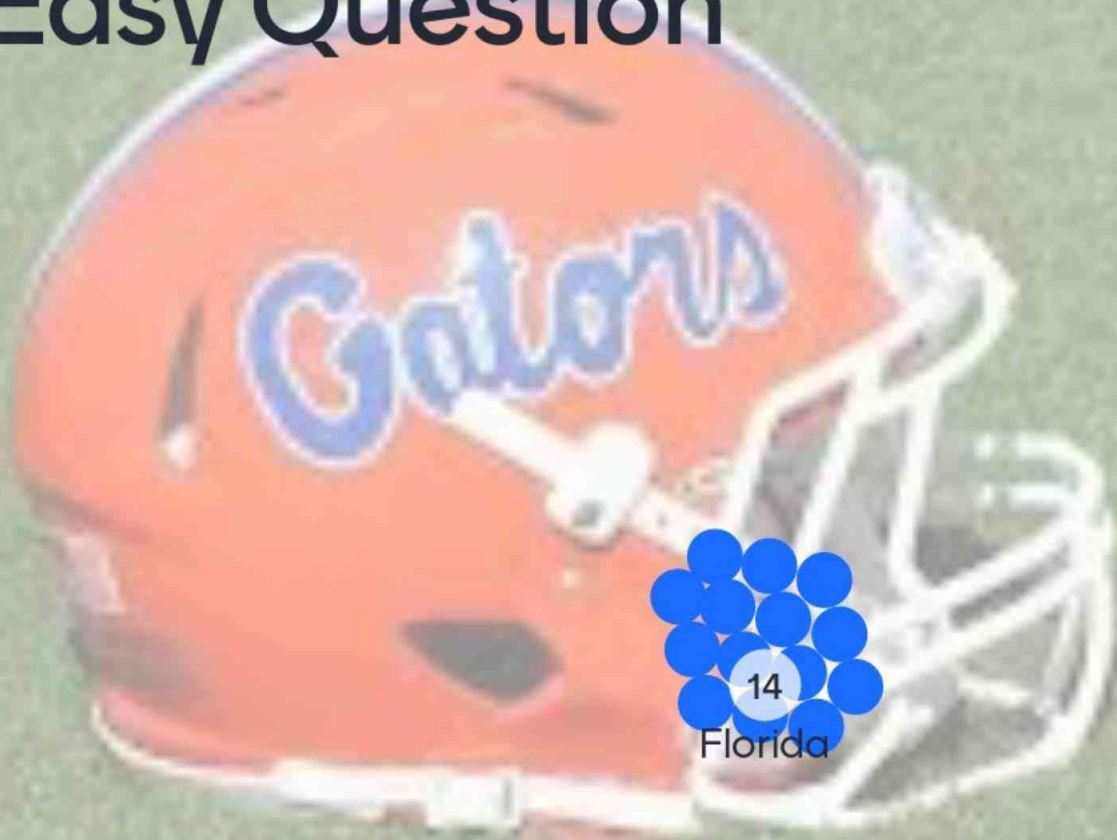
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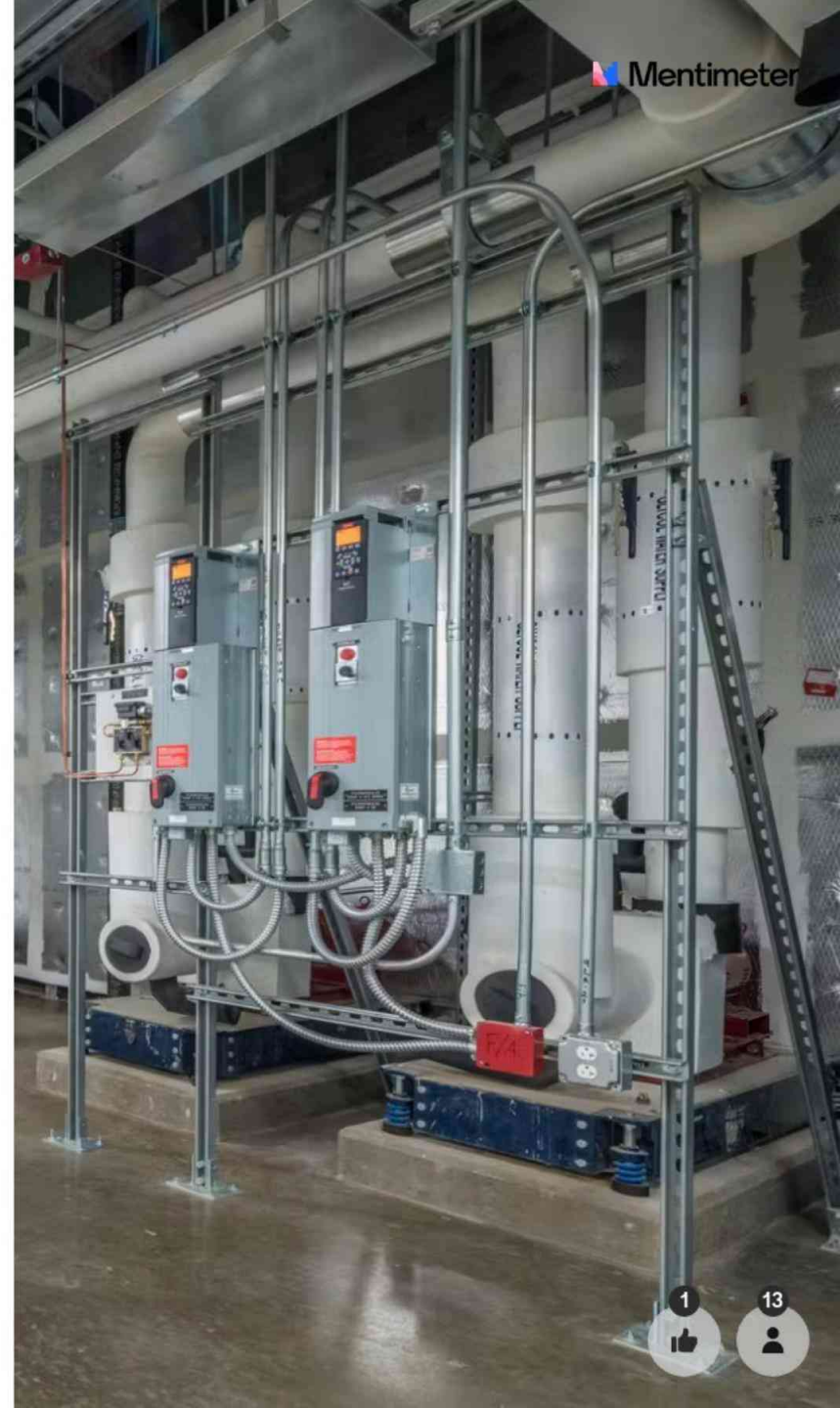
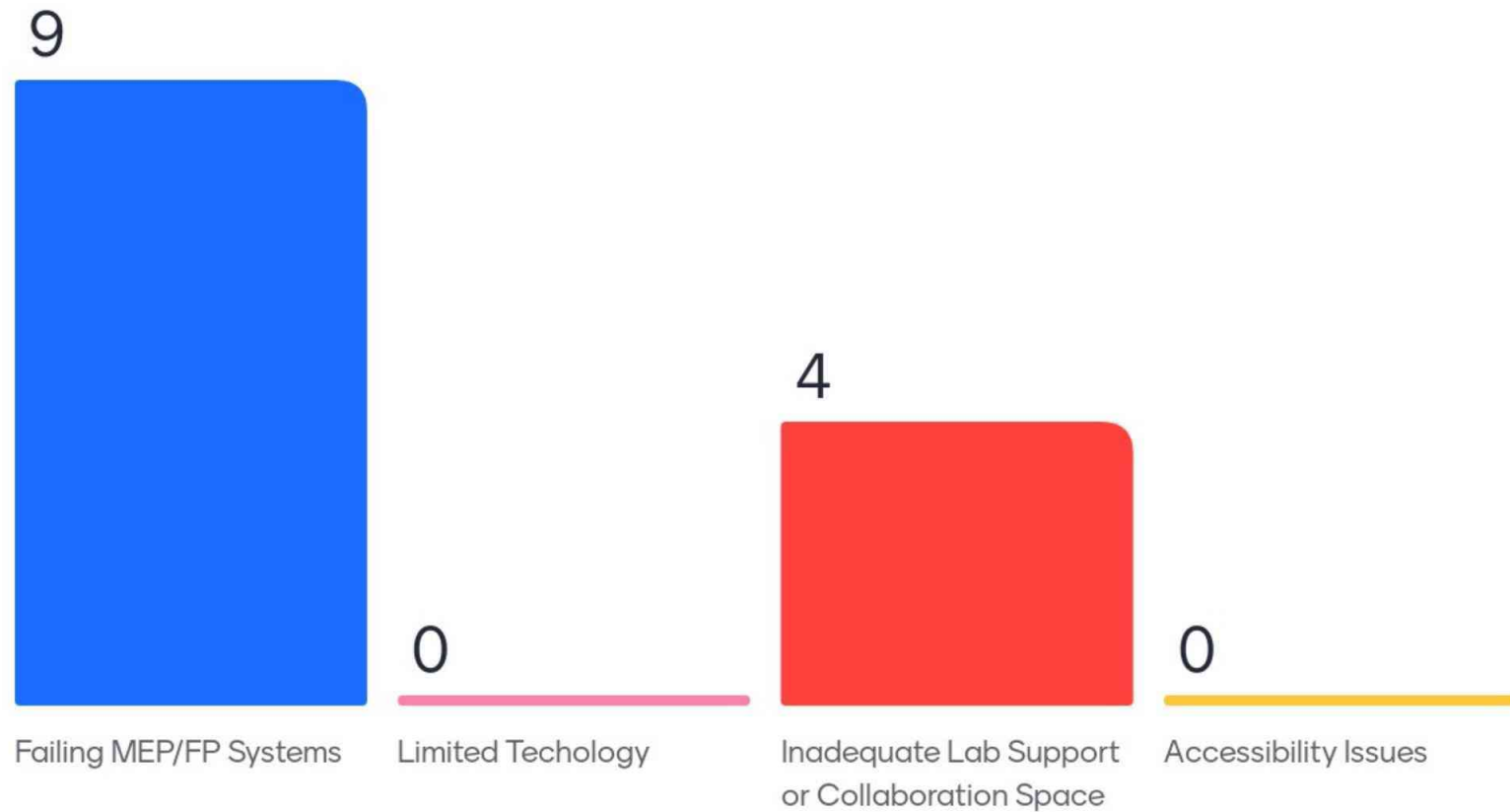
# Share your Story

What are your drivers and goals?

# Easy Question



# What are the biggest challenges you face with your existing facilities?

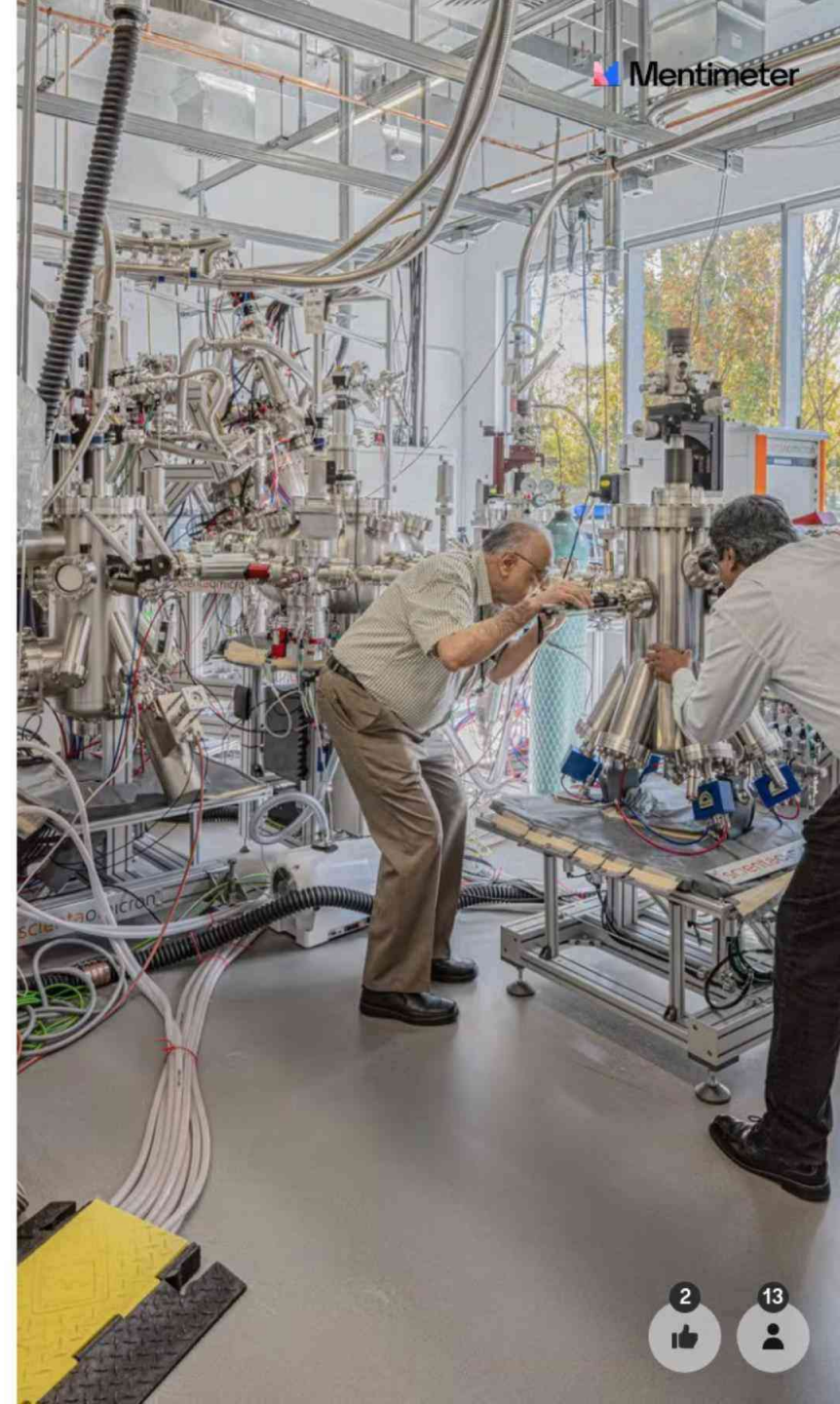
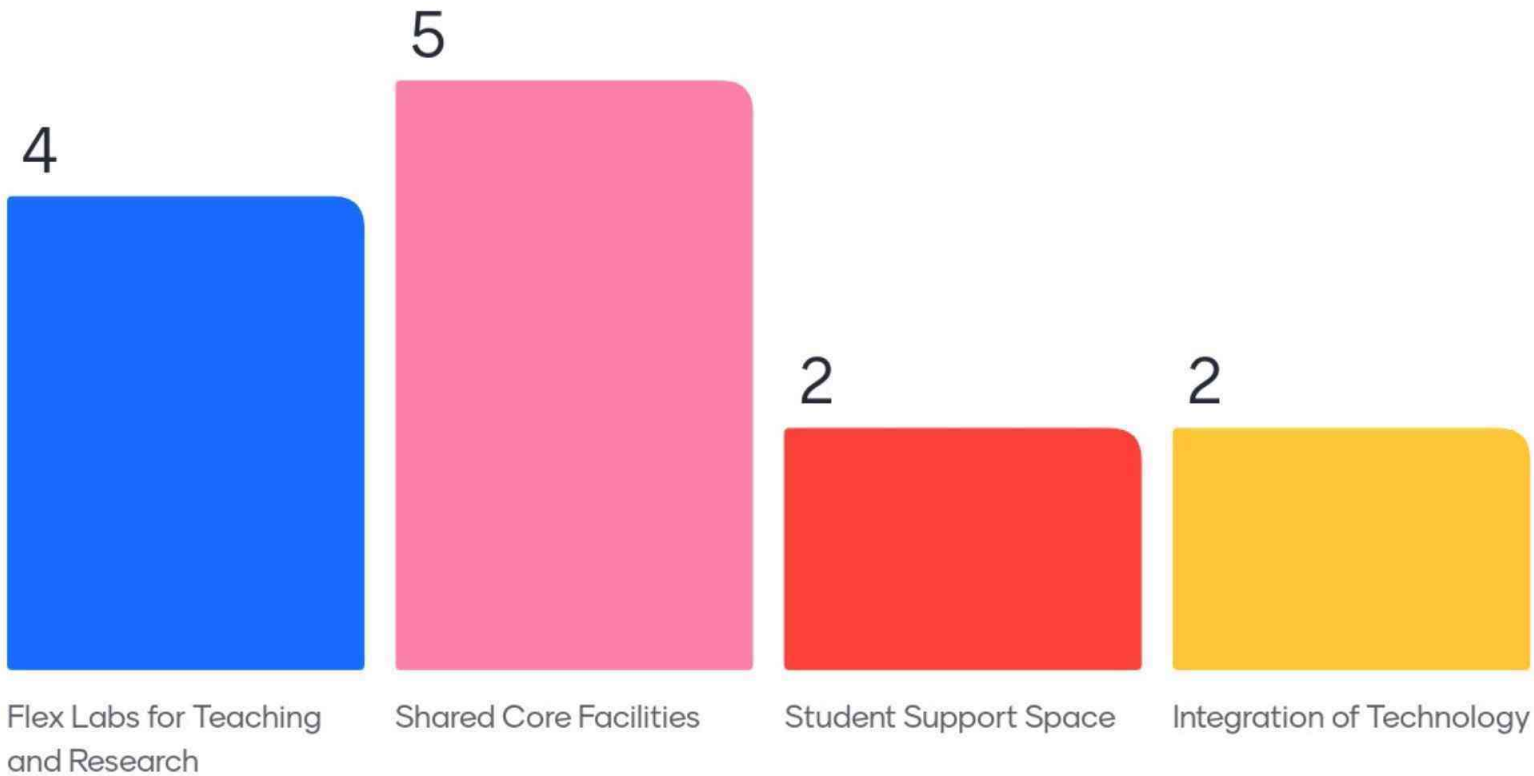


# Other Challenges?

9 responses

planning  
staffing  
funding  
budget  
lack of capacity in hvac

What programmatic requirements/trends do you see your next renovation project needing to accommodate?





# Other Trends?

3 responses

rise in construction cost  
supply chain timeline  
more dry labs

EXISTING BUILDINGS:

CAPABILITIES, VALUE PROPOSITIONS  
AND FUTURE-PROOFING

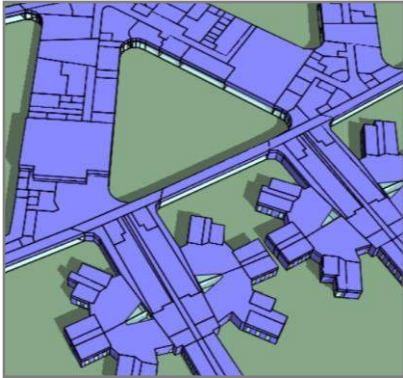
# MODERNIZATION / APPROACH TO RENOVATION PROJECTS



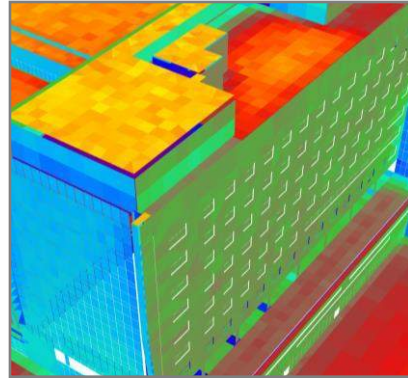
“What can we do to help this building perform at its highest level?”



# MODERNIZATION / HIGH PERFORMANCE DESIGN TOOLKIT



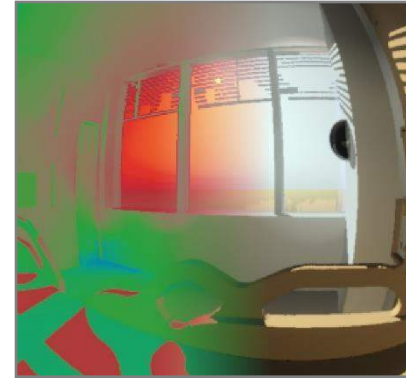
ENERGY SAVINGS



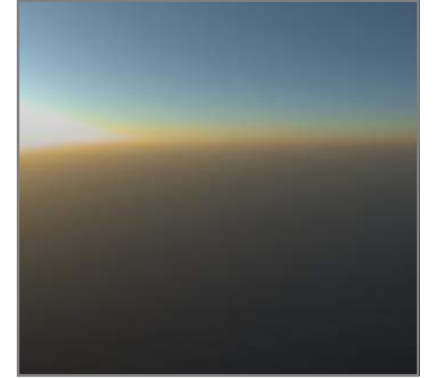
SOLAR EXPOSURE



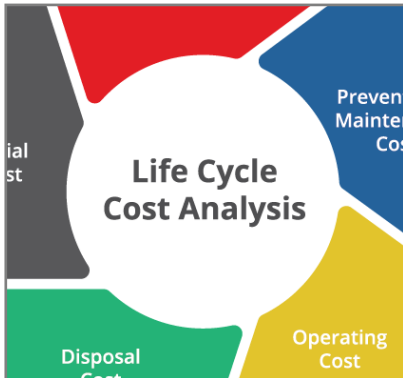
DAYLIGHTING



GLARE & VISUAL COMFORT



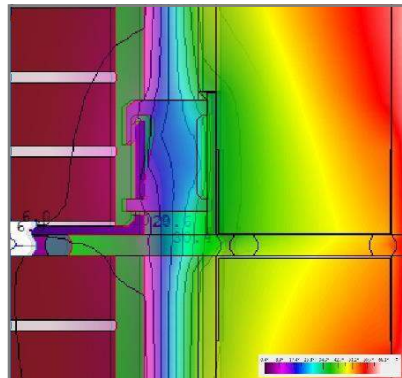
CIRCADIAN STIMULUS



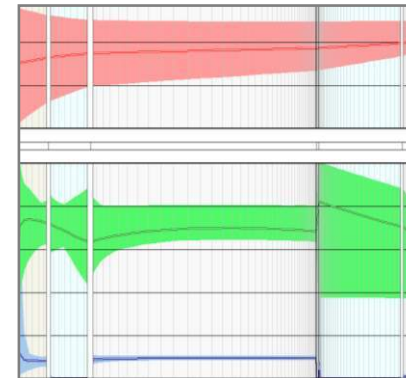
TOTAL COST OF OWNERSHIP



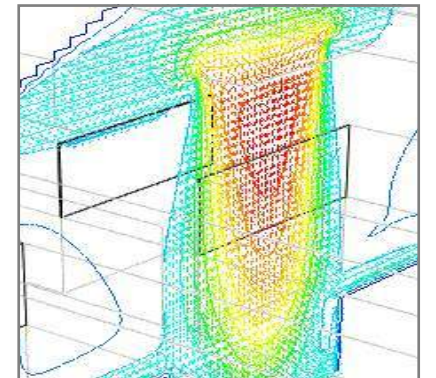
RENEWABLE ENERGY



THERMAL COMFORT



MOISTURE & CONDENSATION



FLUID DYNAMICS

# MODERNIZATION / PROGRAMMING TOOLKIT



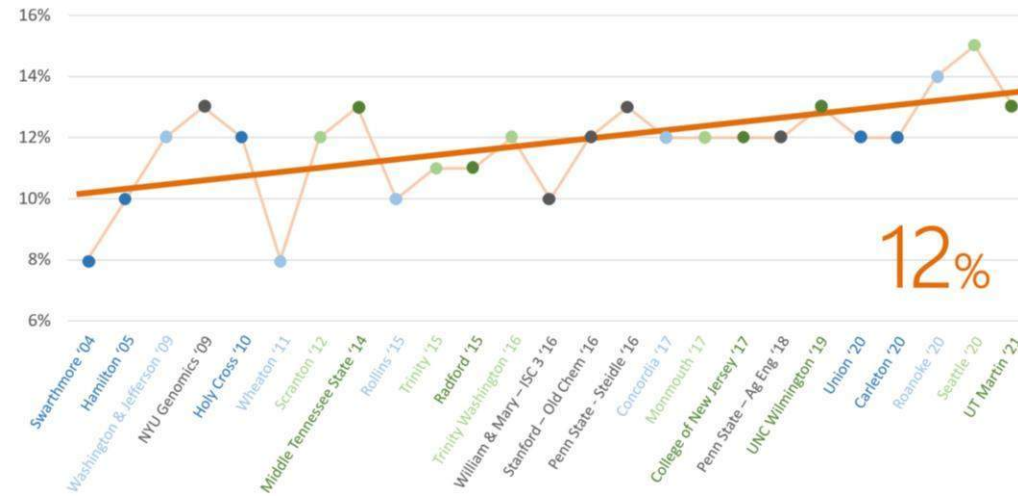
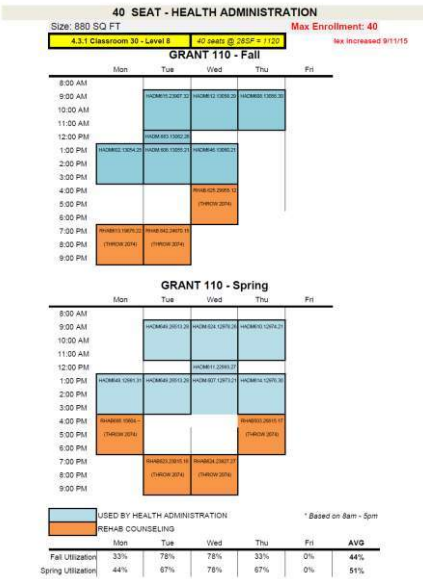
FORMAL LEARNING



INFORMAL LEARNING



EXPERIENTIAL LEARNING



**BRIEF CLASSROOM REPORT**  
25W4 ROOM 001-C

TYPE: Small H (50 SF) ADA:  RECOMMENDED TREATMENT: Renovation

General Purpose Classroom UTILIZATION: 65% SF: 477 FLOOR: flat

Proprietary Classroom STATIONS: 30 DVD  PRJ: 0 PAS  SF-STATION: 15.9

**1. TECHNOLOGY** Condition: 3

WIET  TEL: 1 VPR: 1 YCR: 2 SPR: 2 MIC:

Data ports: 3 TVC:  TV: 0 DVD:  PRJ: 0 PAS:

**2. TEACHING WALL** Condition: 2

2.1 Boards: chalk board  fixed

2.2 Screens: fixed, manual obstruct board

2.3 Sight Lines: Orientation: horizontal Room Shape: rectangular Obstruction: column

**3. FURNITURE** Condition: 2

3.1 Seating: Type #1: loose tablet chair Material: plastic Left hand: 6

3.2 Tables: Type #1: movable Shape: rectangular

3.3 Podia: Type #1: table top

**4. INTERIOR FEATURES**

4.1 Finishes: Floor: resilient tile Base: rubber vinyl Wall: painted gyp

4.2 Windows: Type: none Frame: Glazing: left to right Dimming:  Ind. teaching wall light

4.3 Lighting: Type: fluorescent Shade: recessed Swinging: left to right Dimming:  Ind. teaching wall light

4.4 HVAC: Heating: forced air Cooling: forced air, ducted

## MODERNIZATION / BENEFITS OF NEW PROGRAM SPACE

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## MODERNIZATION / BENEFITS OF NEW PROGRAM SPACE

- Retention
- Recruiting
- Accreditation
- Productivity
- Infrastructure
- Reliability



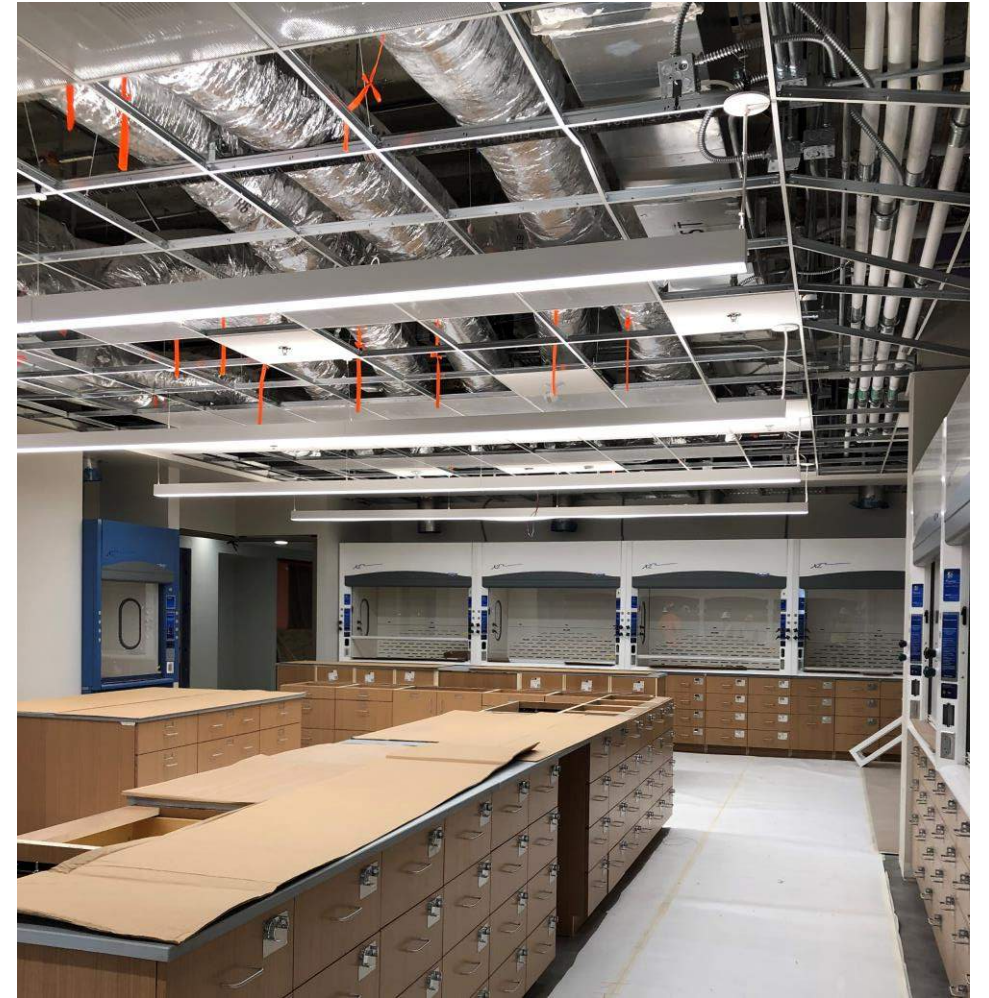


UNIVERSITY OF  
SOUTH CAROLINA

# USC / MODERNIZATION APPROACH



# USC / OPPORTUNITY – TALL FLOOR TO FLOOR HEIGHT

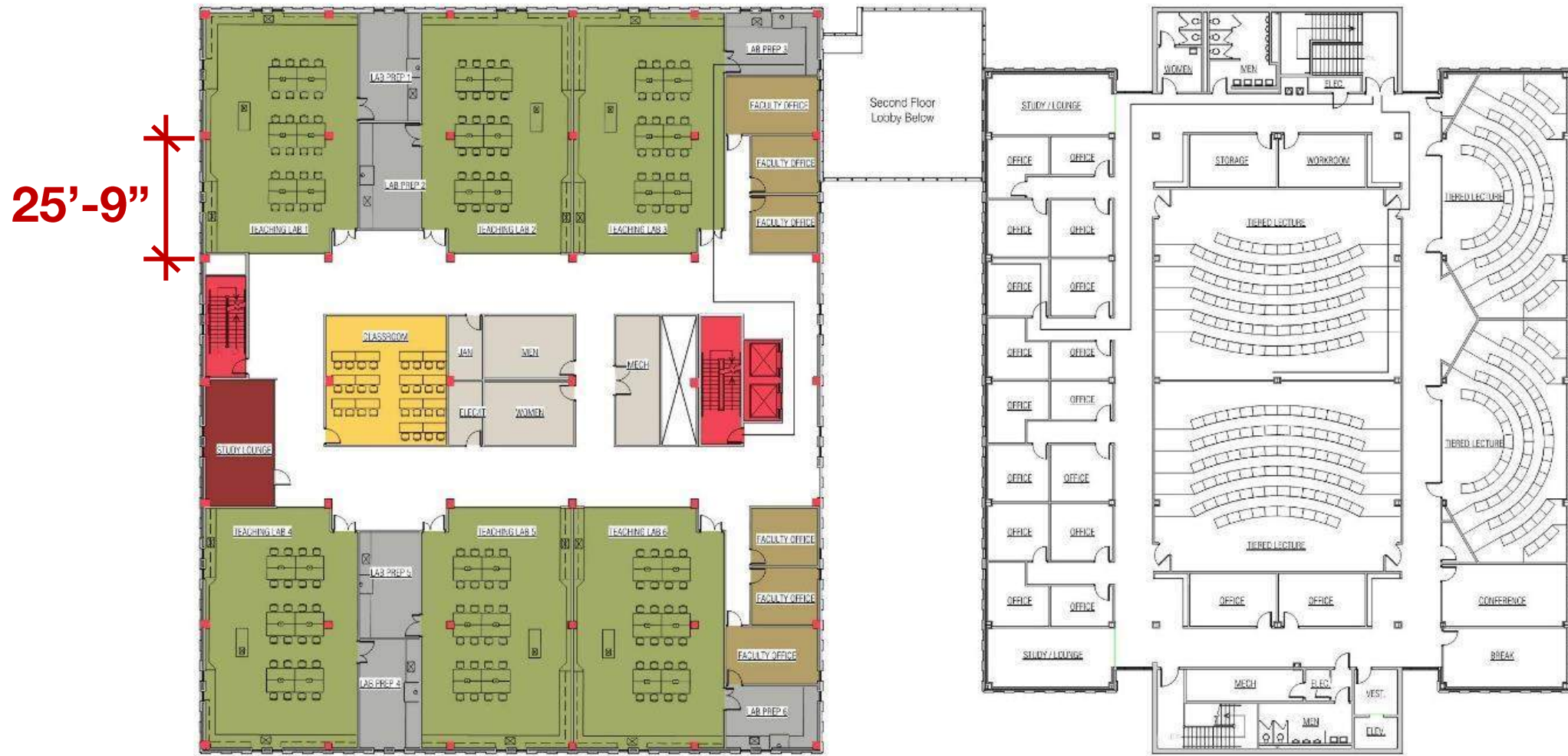


# USC / OPPORTUNITY – LARGE & OPEN ROOF

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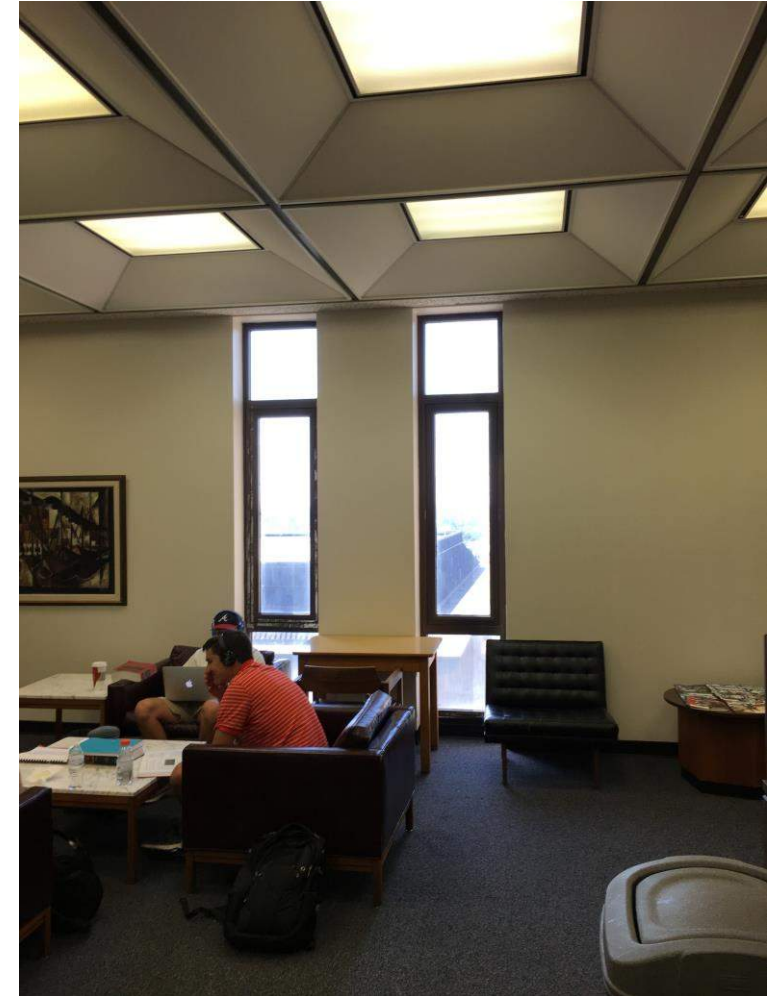


# USC / CHALLENGE – STRUCTURAL BAY



# USC / CHALLENGE – FIRST IMPRESSIONS

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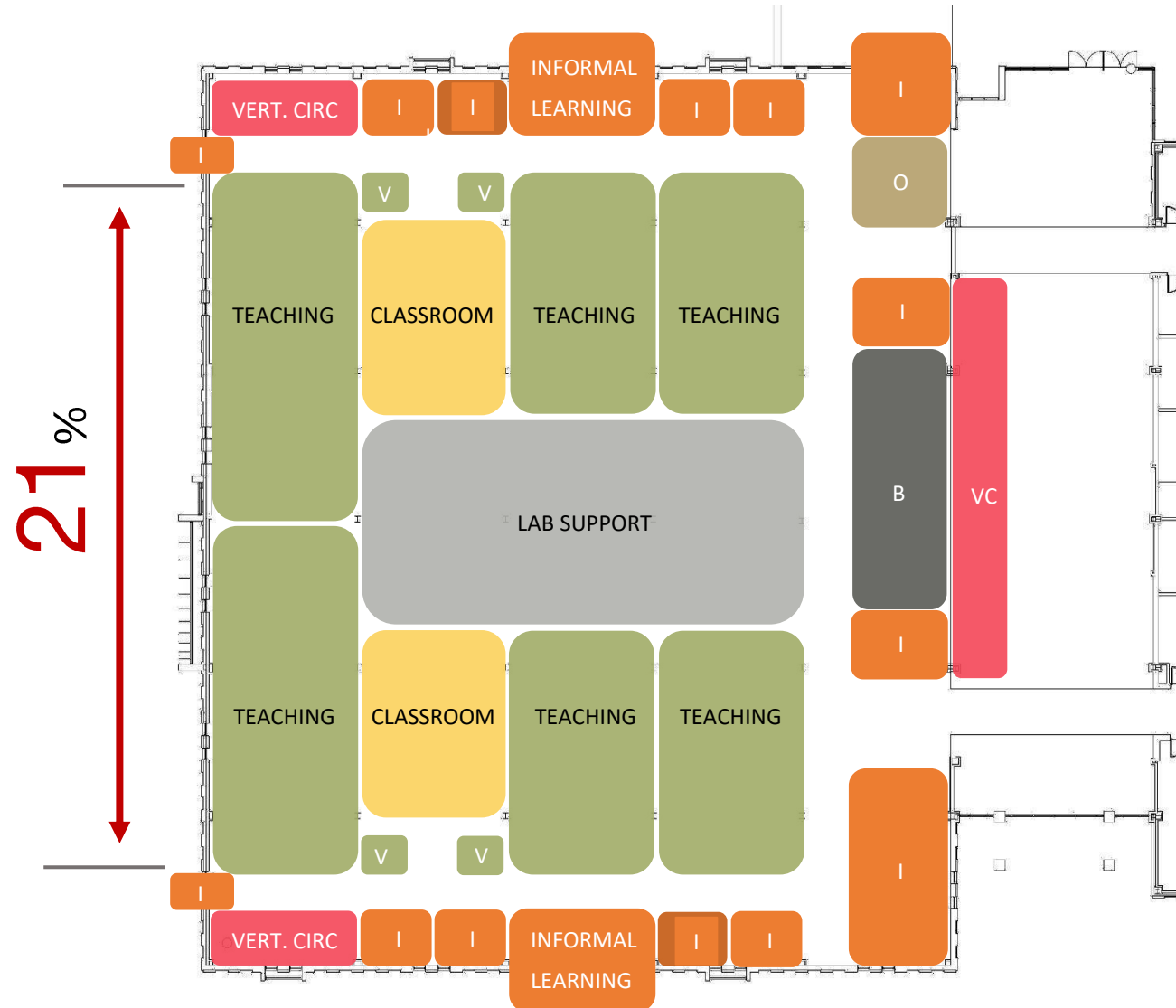


# USC / CHALLENGE – CHANGE OF USE FROM UNPRESSURIZED TO PRESSURIZED

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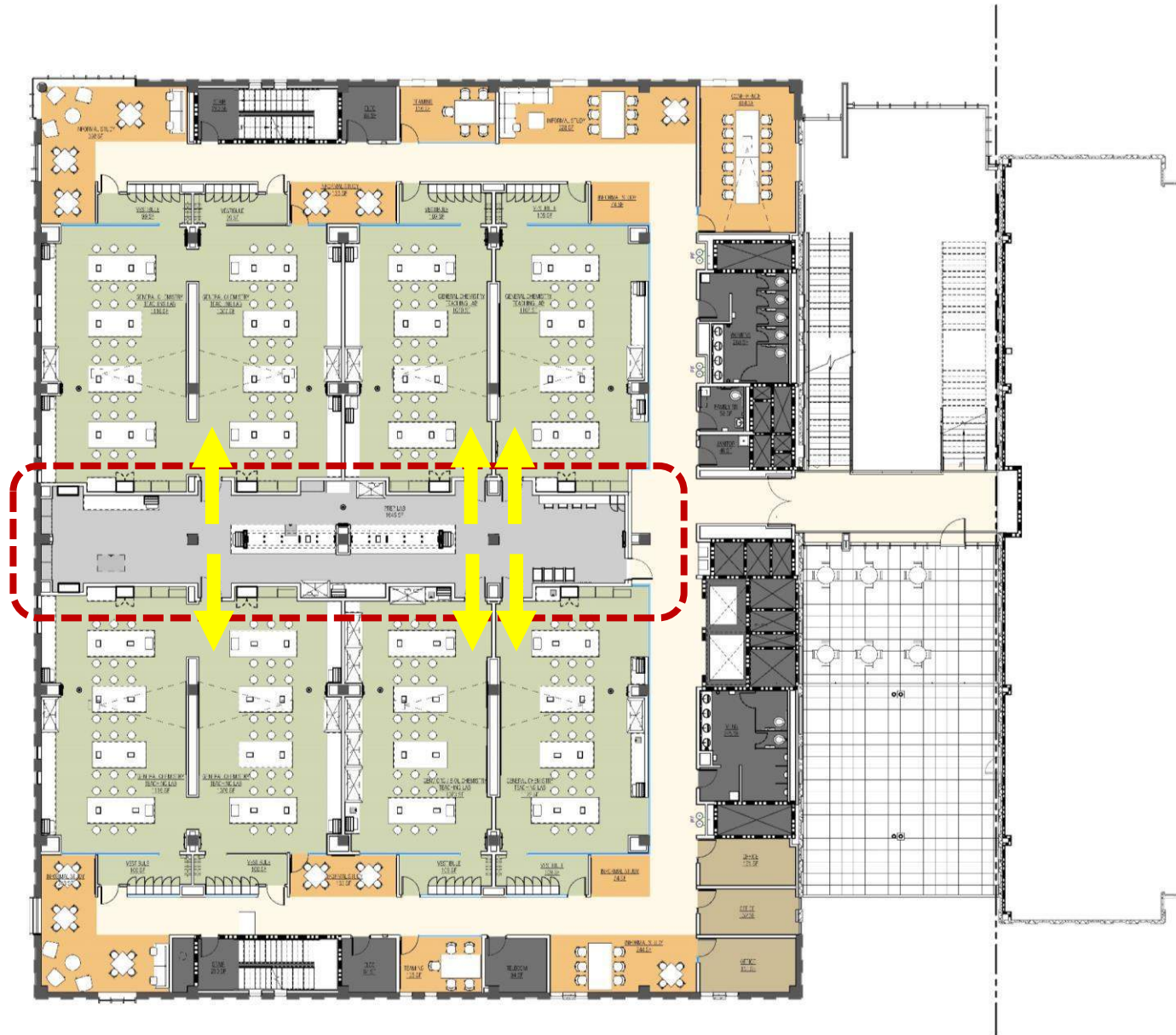


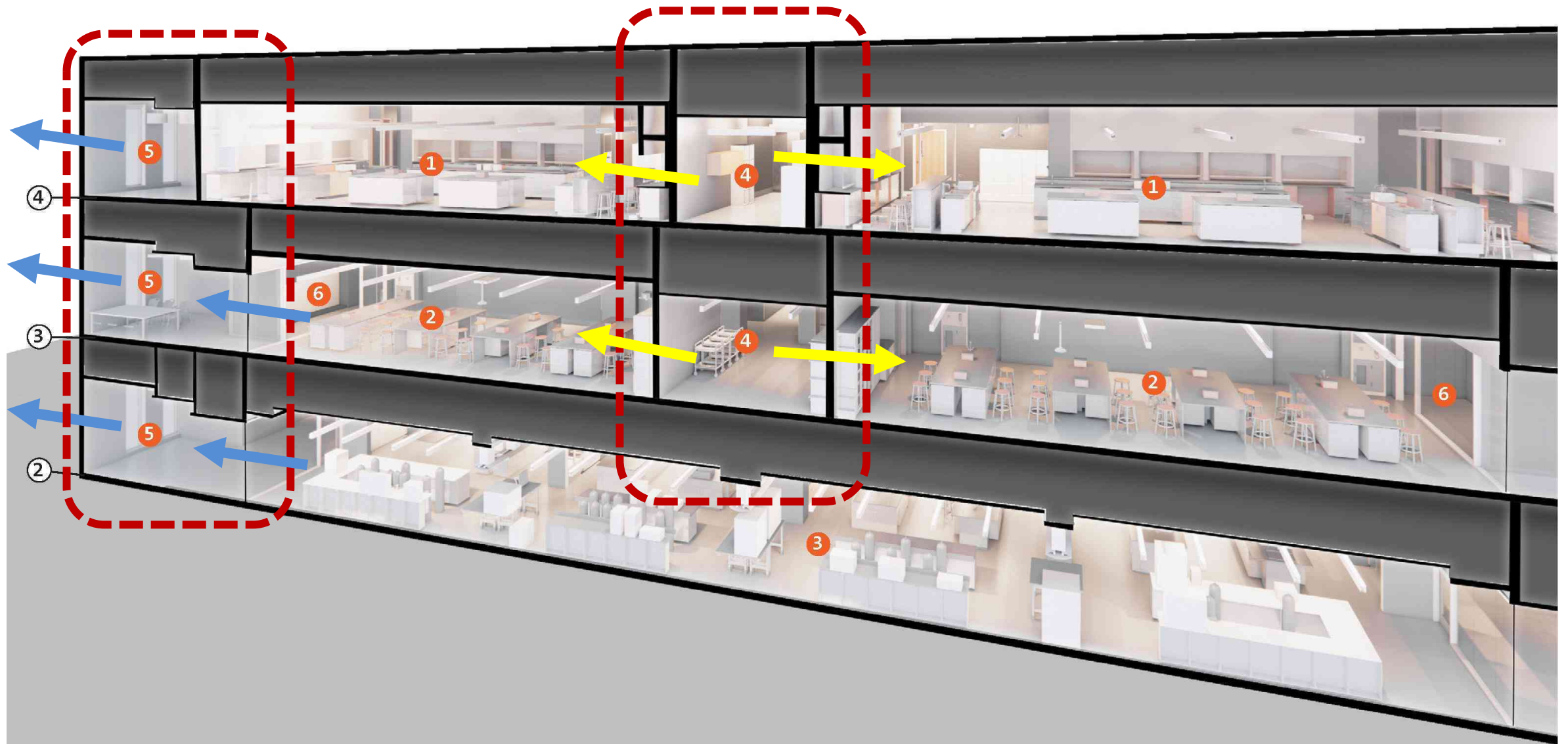
# USC / PLANNING APPROACH – THERMAL PERFORMANCE





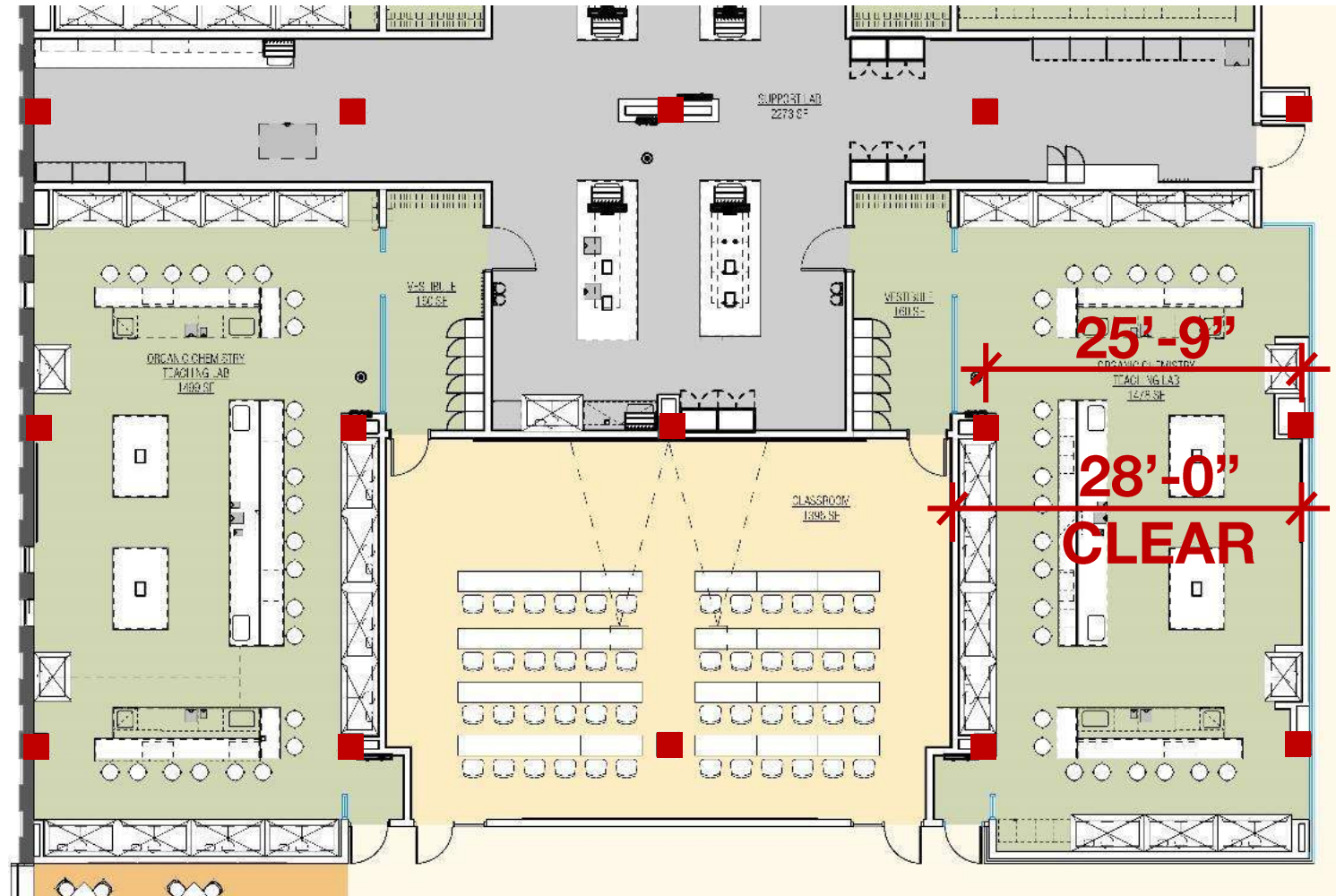
# USC / PLANNING APPROACH – DEEP LAB BLOCK





- |   |                         |
|---|-------------------------|
| ① Organic Chemistry Teaching Lab              | ⑤ Student Collaboration |
| ② General Chemistry Teaching Lab              | ⑥ Vestibule             |
| ③ Instrumentation and Advanced Chemistry Labs |                         |
| ④ Central Prep Lab                            |                         |

# USC / INTEGRATING LABS INTO STRUCTURAL MODULE



# USC / A WHOLE NEW SAFETY CULTURE



USC FIRST IMPRESSION BEFORE



USC FIRST IMPRESSION NOW

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# USC / TRANSFORMING STUDENT EXPERIENCE – DAYLIGHT & VIEWS

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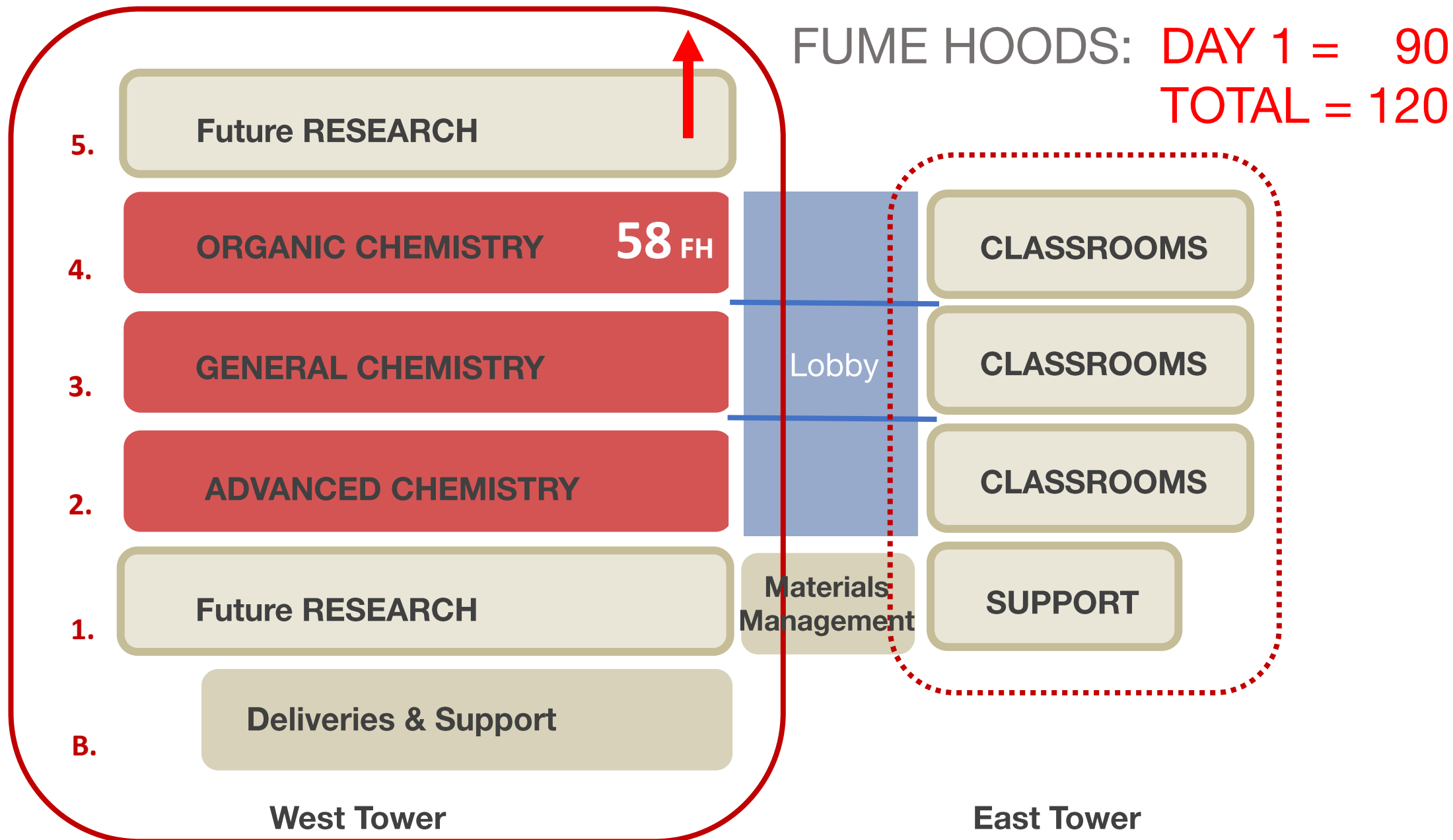
## USC / EMBEDDED SUSTAINABILITY – ENERGY EFFICIENCY

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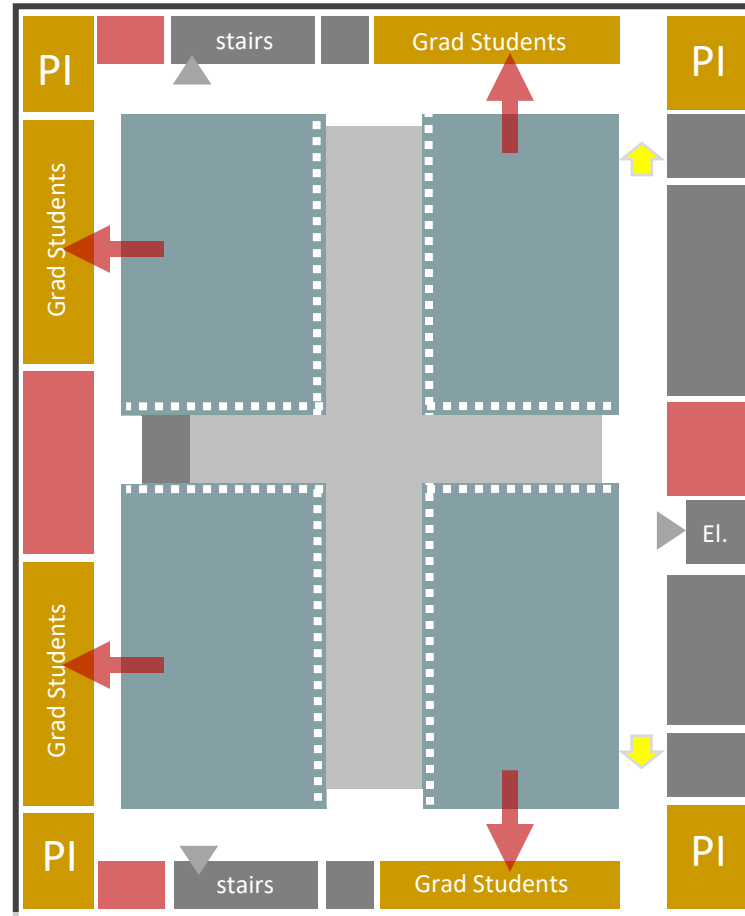
- Lighting / Daylight Strategies
- Teaching Hood Shutdown Process
- Energy Monitors





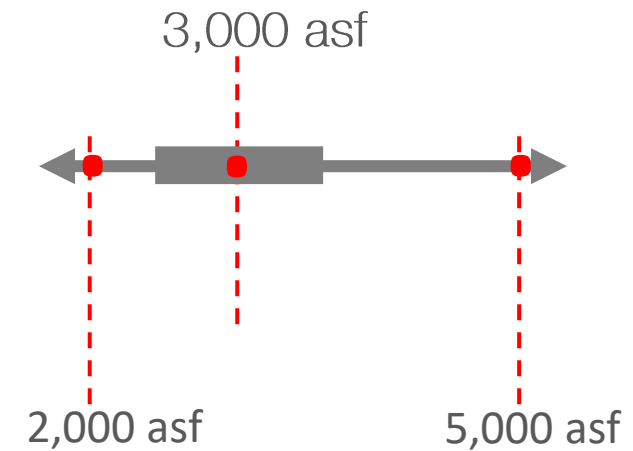


# USC / PHASED APPROACH



Chemistry Research Floor

- 19,900 nsf = 154' x 129'
- 15,600 = Assignable Space
- 12,600 Lab Space = 122' x 103'
  - 3,150 asf = 4 PI
  - 2,500 asf = 5 PI
  - 2,100 asf = 6 PI



USC A NEW FRONT DOOR

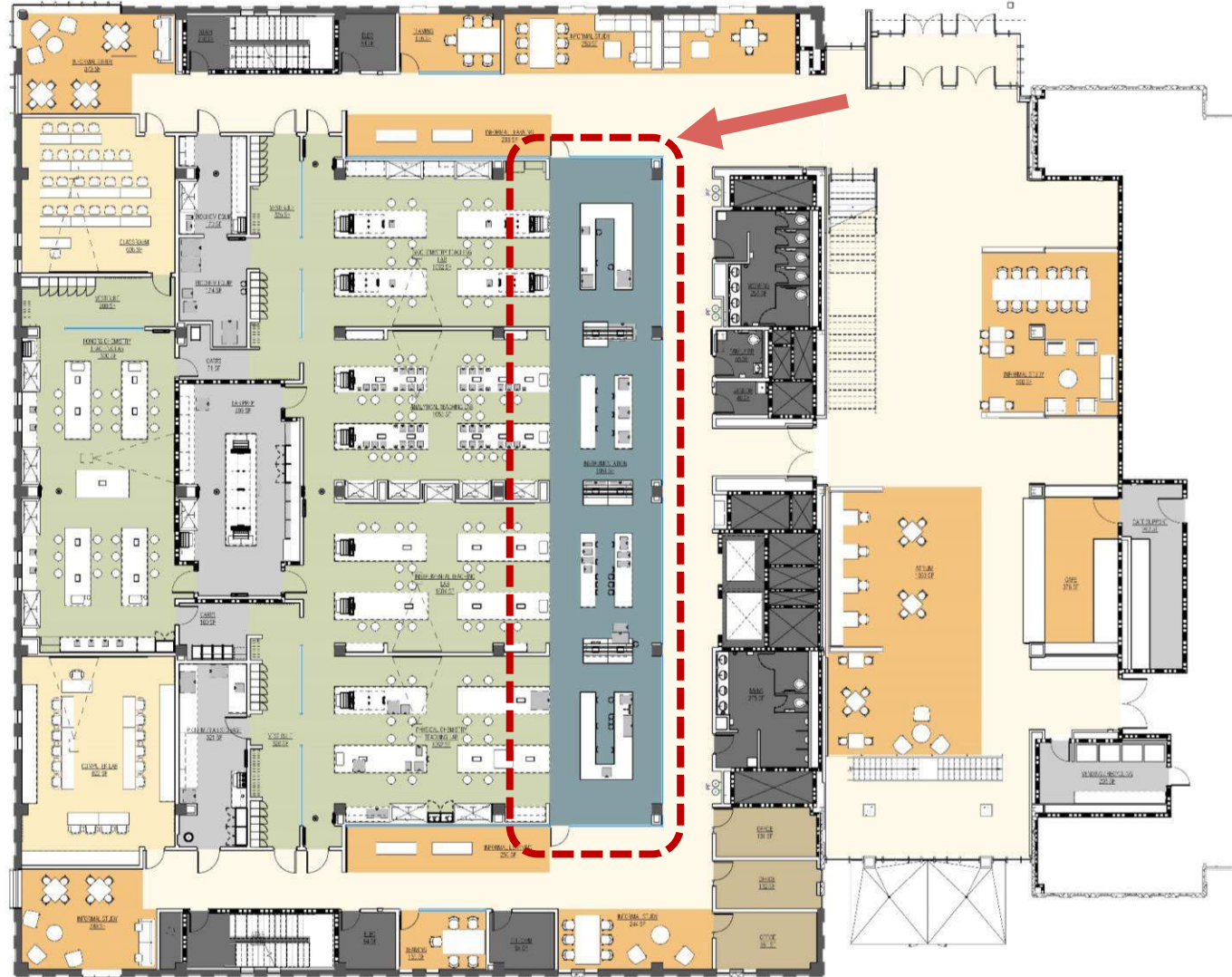
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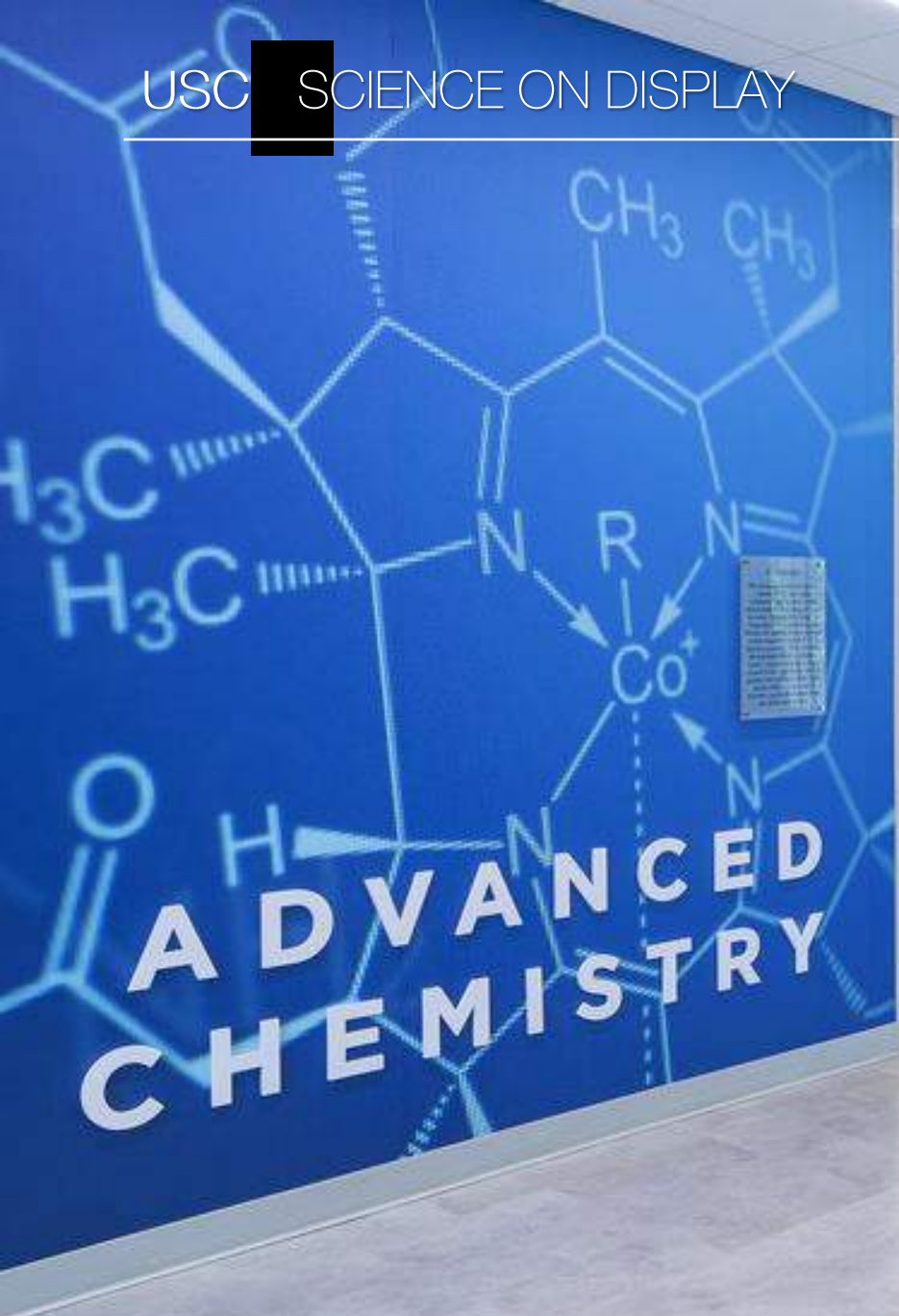


USC WELCOMING EXPERIENCE



# USC / SCIENCE ON DISPLAY





USC STATE OF THE ART LEARNING EXPERIENCES



USC STATE OF THE ART LEARNING EXPERIENCES





USC / PAYBACK: \$\$\$\$\$

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## FACILITIES AND OPERATIONS ROI

- Utility & Energy Efficiency Cost Savings: 15% per year / 5-year payback
- EUI: 13.5% Reduction
- LEED Gold

## IMPROVED STUDENT OUTCOMES

- Student Faintings are Down
- Reduction in Accidents
- Increased Lab Spaces – Allowed for New Courses to be Added and Support for New Programs
- Enhanced Student Experience with Increased Study Spaces
- Increased Instrument Collaboration and Usage



“This Organic Chemistry Teaching Lab  
is so **cool, bright and airy ...**  
*I think I will be able to*  
***pass organic chemistry this semester!***”

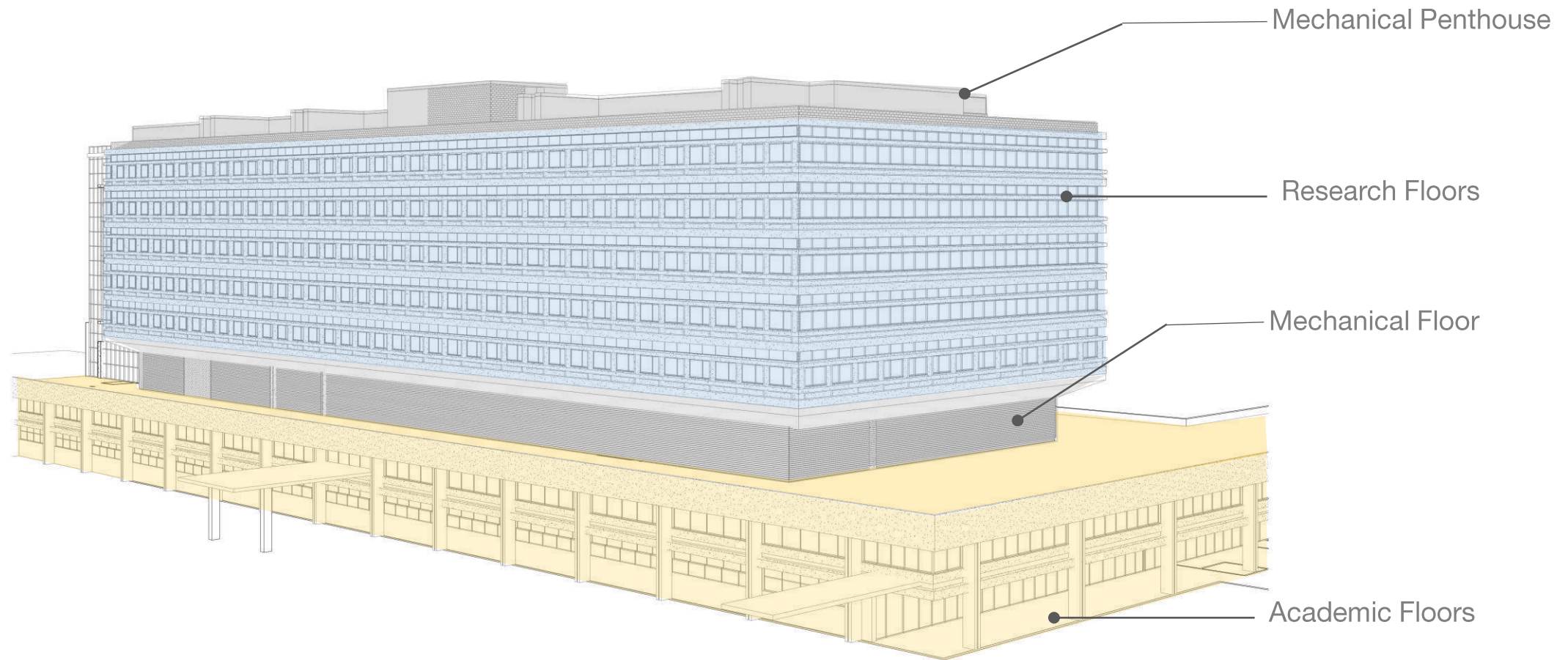
**Chemistry student**

Overheard stepping into the new labs for the first time

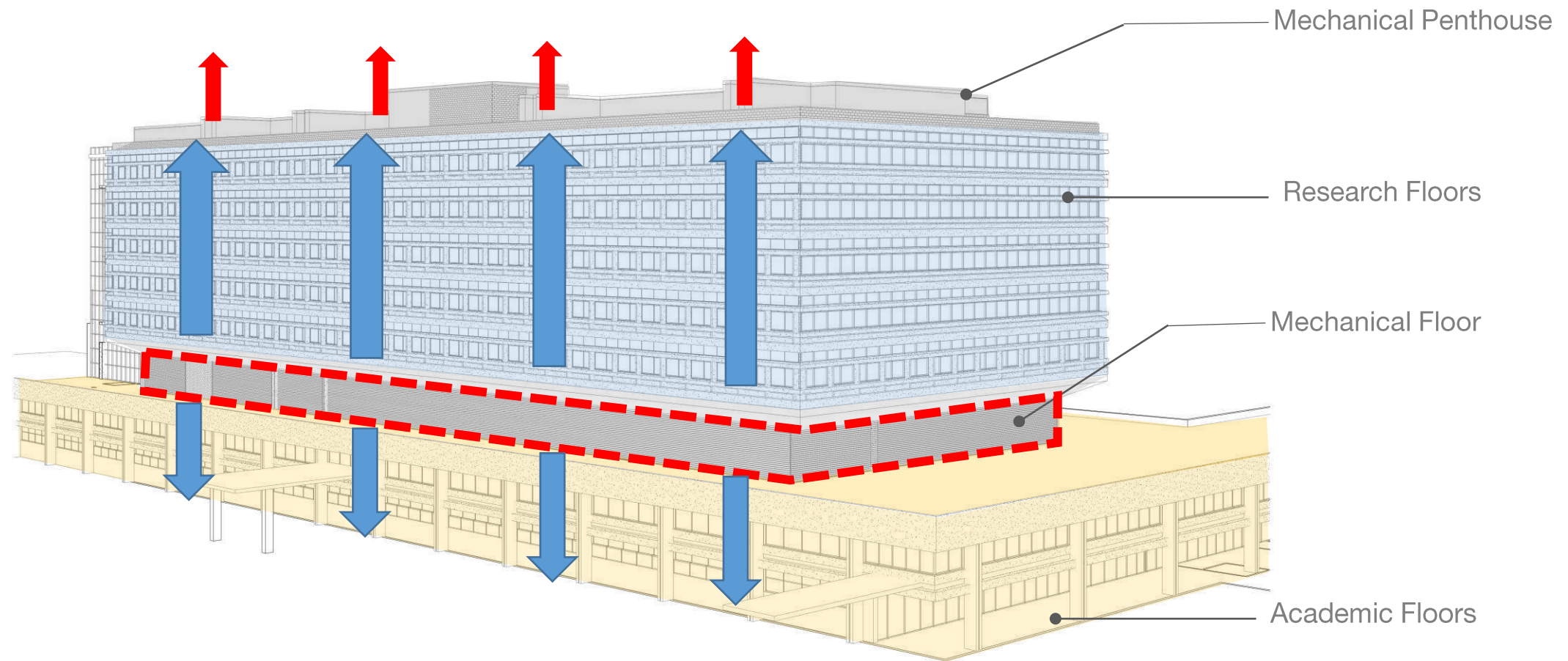
RUTGERS UNIVERSITY

# UNDERSTANDING THE BUILDING / BASIC ARRANGEMENT

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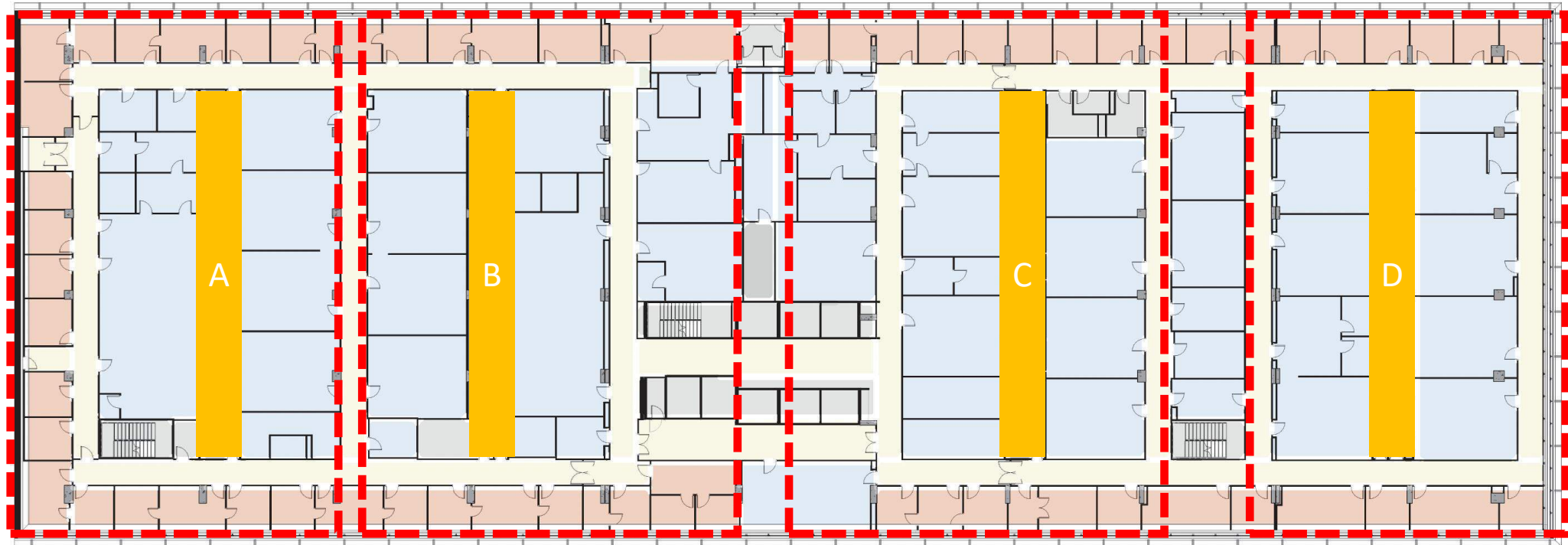


# UNDERSTANDING THE BUILDING / BUILDING SERVICES

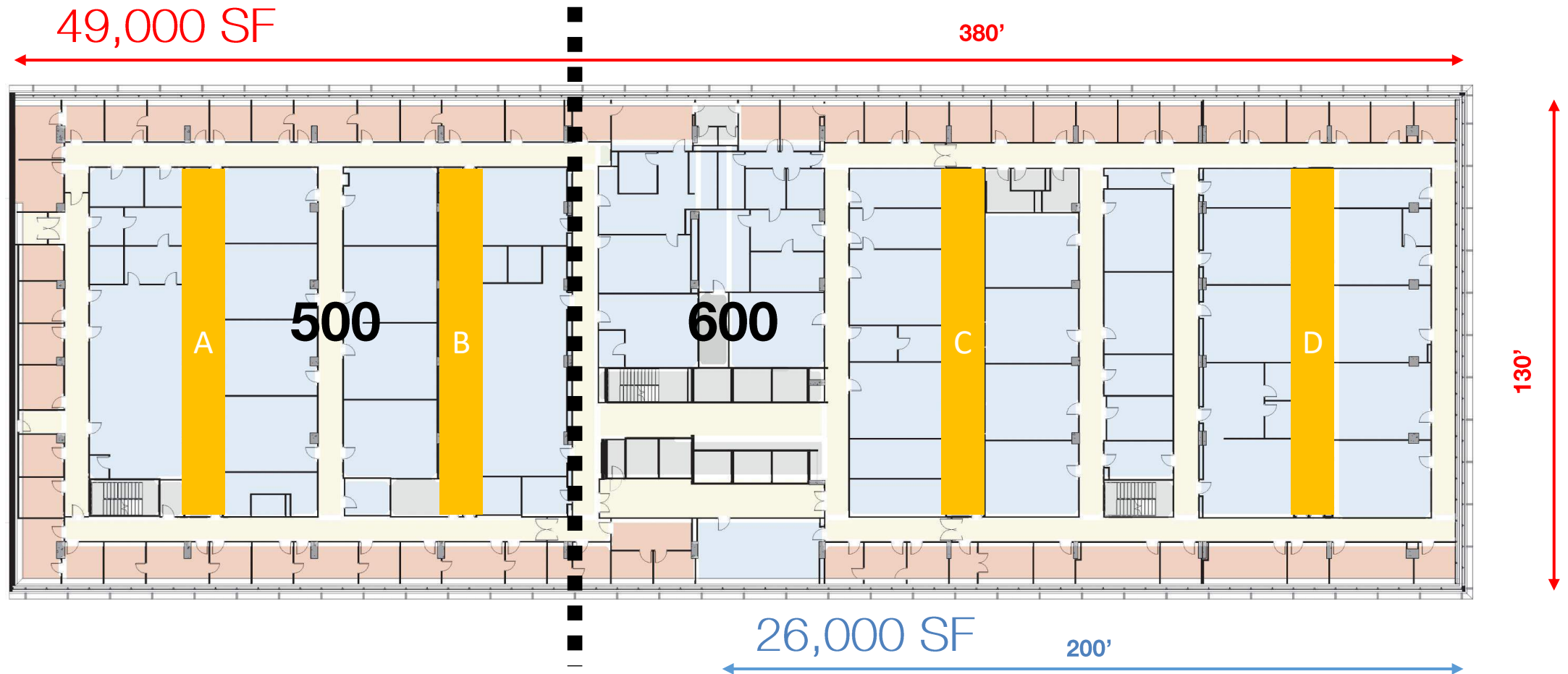


# RUTGERS UNIVERSITY NJMS / CHALLENGE – RESEARCH LAB ZONING

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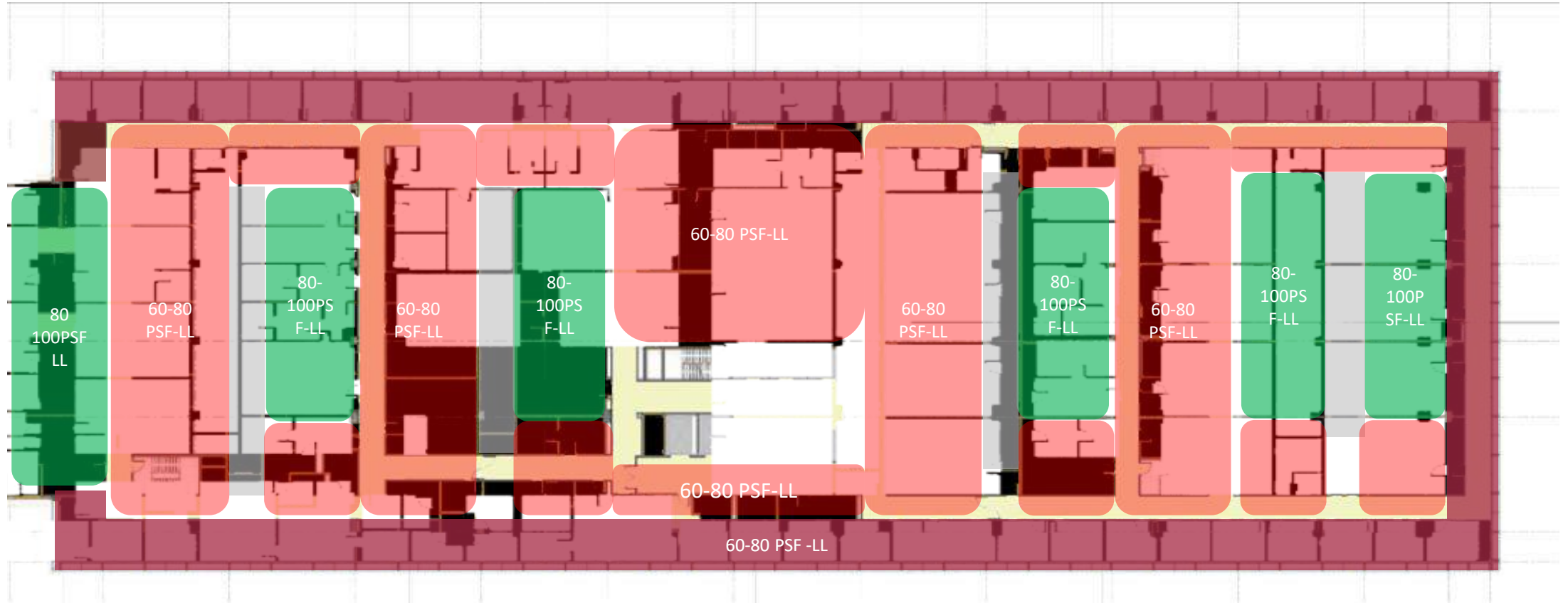


# RUTGERS UNIVERSITY NJMS / CHALLENGE – RESEARCH LAB ZONING





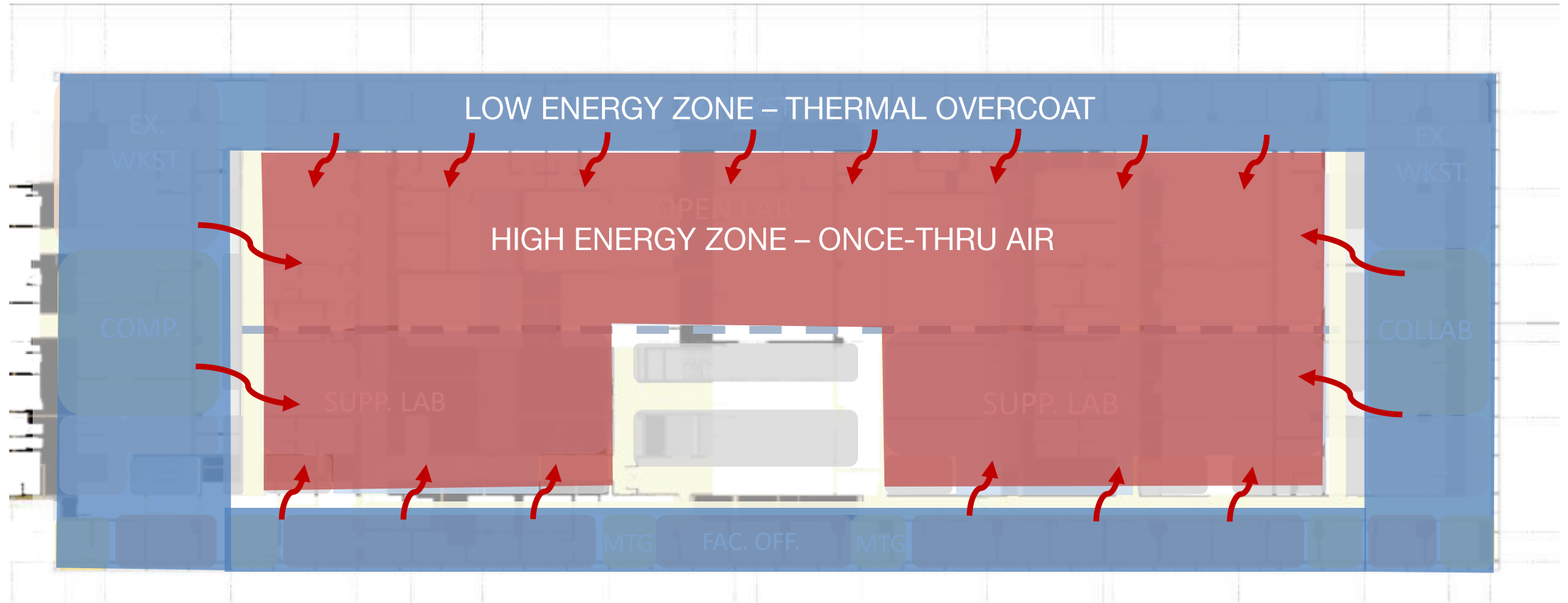
# RUTGERS UNIVERSITY NJMS / CHALLENGE – LIVE LOAD CAPACITY & VIBRATION CONTROL



# RUTGERS UNIVERSITY NJMS / CHALLENGE – STRUCTURE & EXTERIOR ENVELOPE



# RUTGERS UNIVERSITY NJMS / DISCIPLINED ADAPTABILITY – PERFORMANCE ZONING

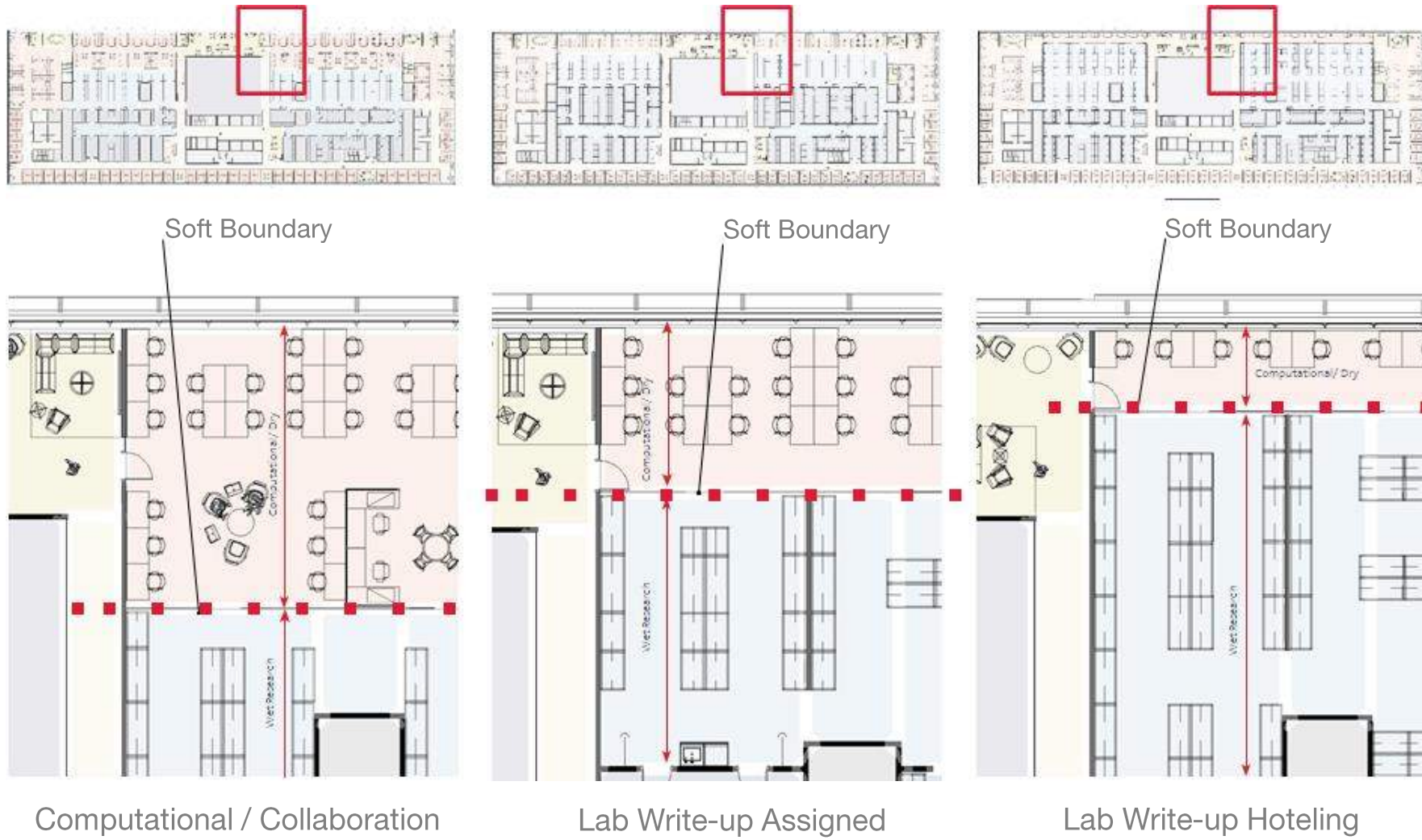


# RUTGERS UNIVERSITY NJMS / DISCIPLINED ADAPTABILITY – SOFT BOUNDARIES

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# RUTGERS UNIVERSITY NJMS / DISCIPLINED ADAPTABILITY – SOFT BOUNDARIES



RUTGERS UNIVERSITY NJM / DISCIPLINED ADAPTABILITY – SOFT BOUNDARIES

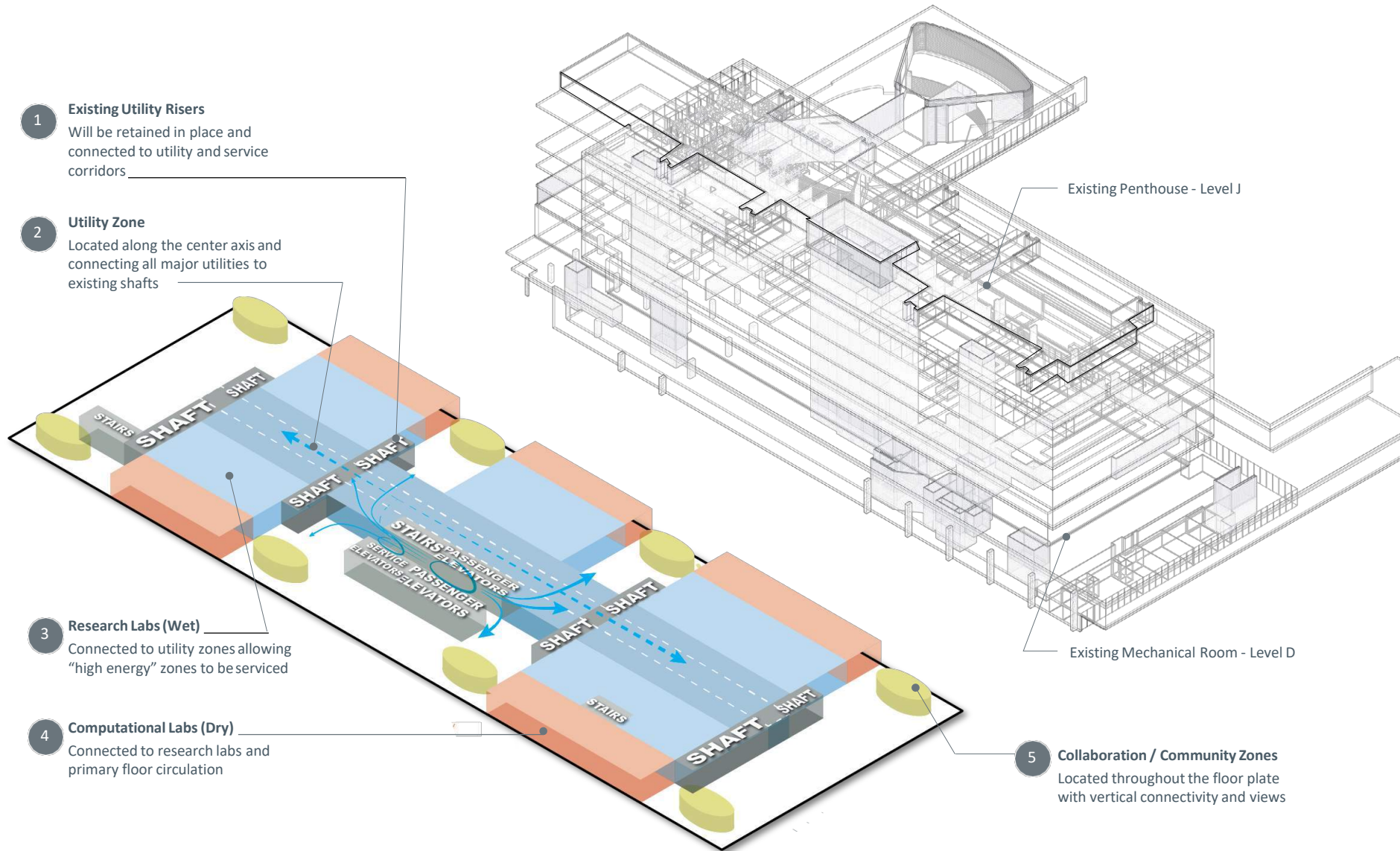


# RUTGERS UNIVERSITY NJMS / DISCIPLINED ADAPTABILITY – CREATING A UTILITY CHASSIS

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# RUTGERS UNIVERSITY NJMS / DISCIPLINED ADAPTABILITY – UTILITY CHASSIS





# RUTGERS UNIVERSITY NJMS / ORGANIZATION & RESEARCH CULTURE

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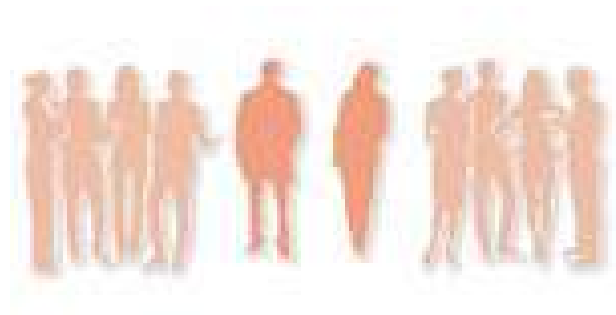
Organization

Culture

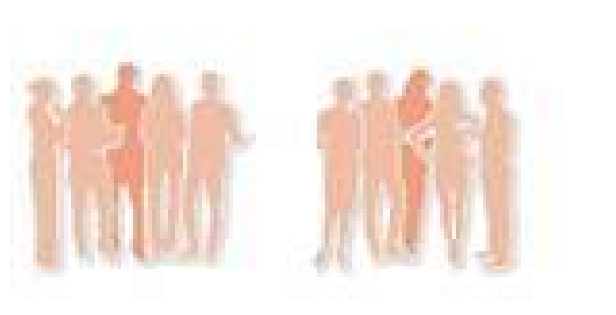
City



Town

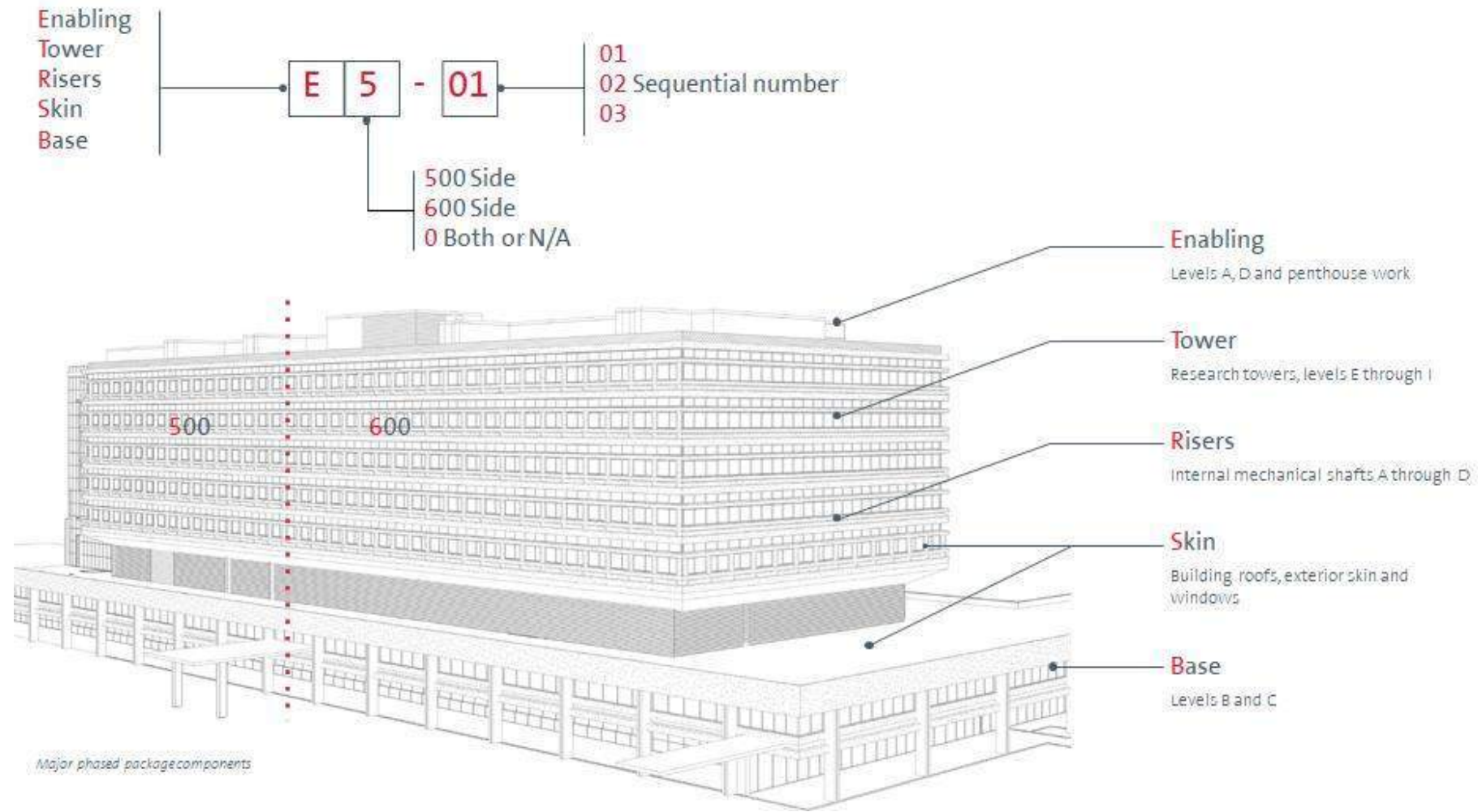


Neighborhood

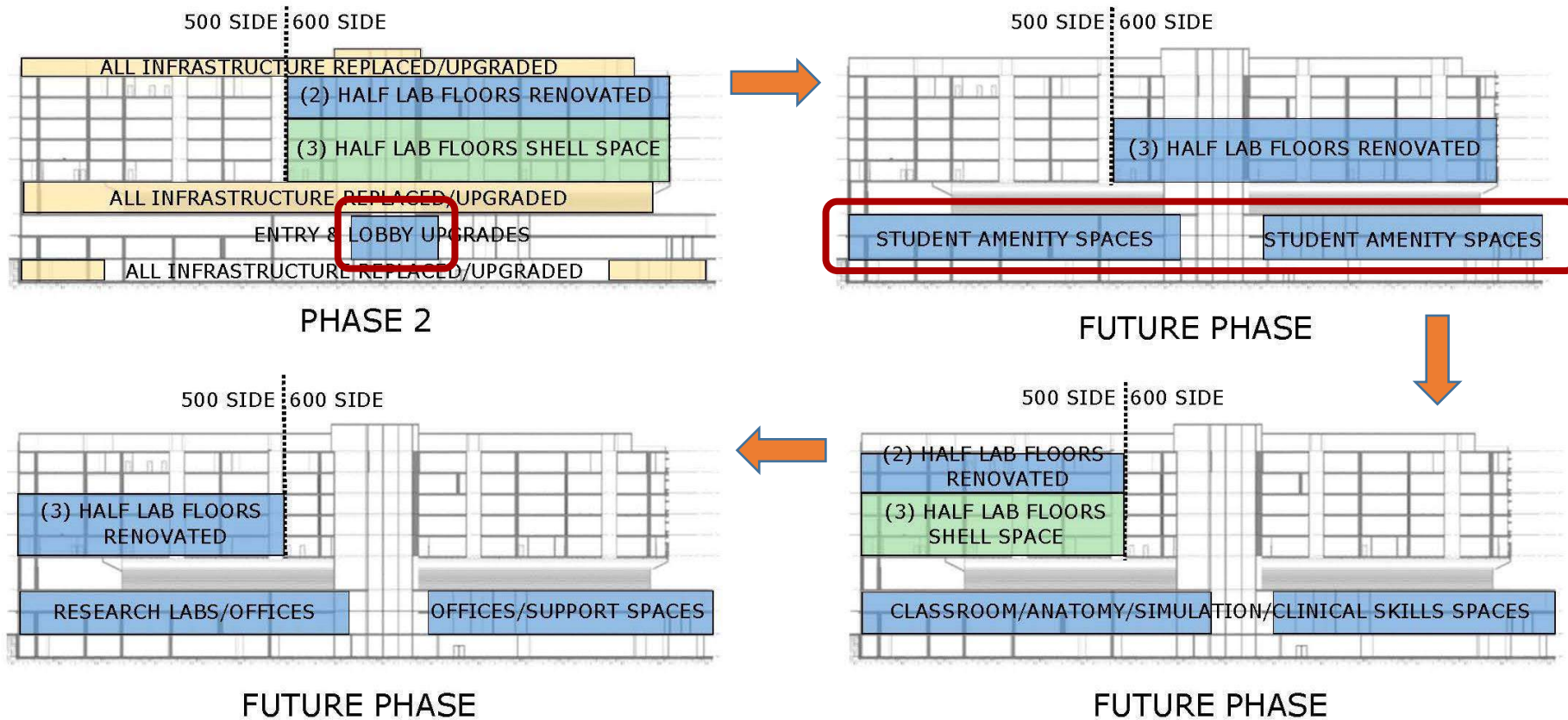




# RUTGERS UNIVERSITY NJMS / SCOPE PACKAGES & PHASING

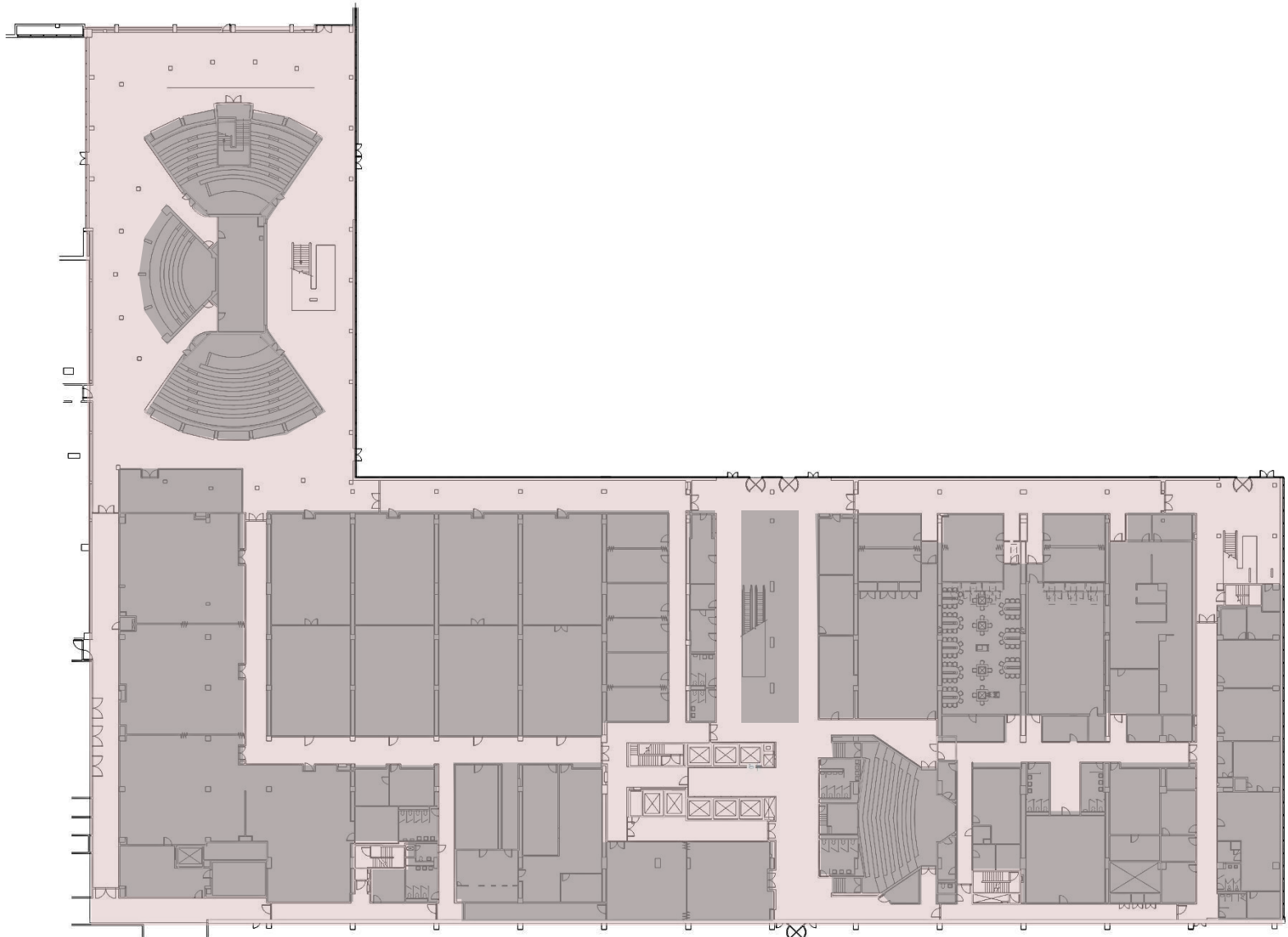


## PHASE 1: ELEVATORS AND FIRE ALARM INFRASTRUCTURE REPLACEMENT (CURRENTLY UNDERWAY)



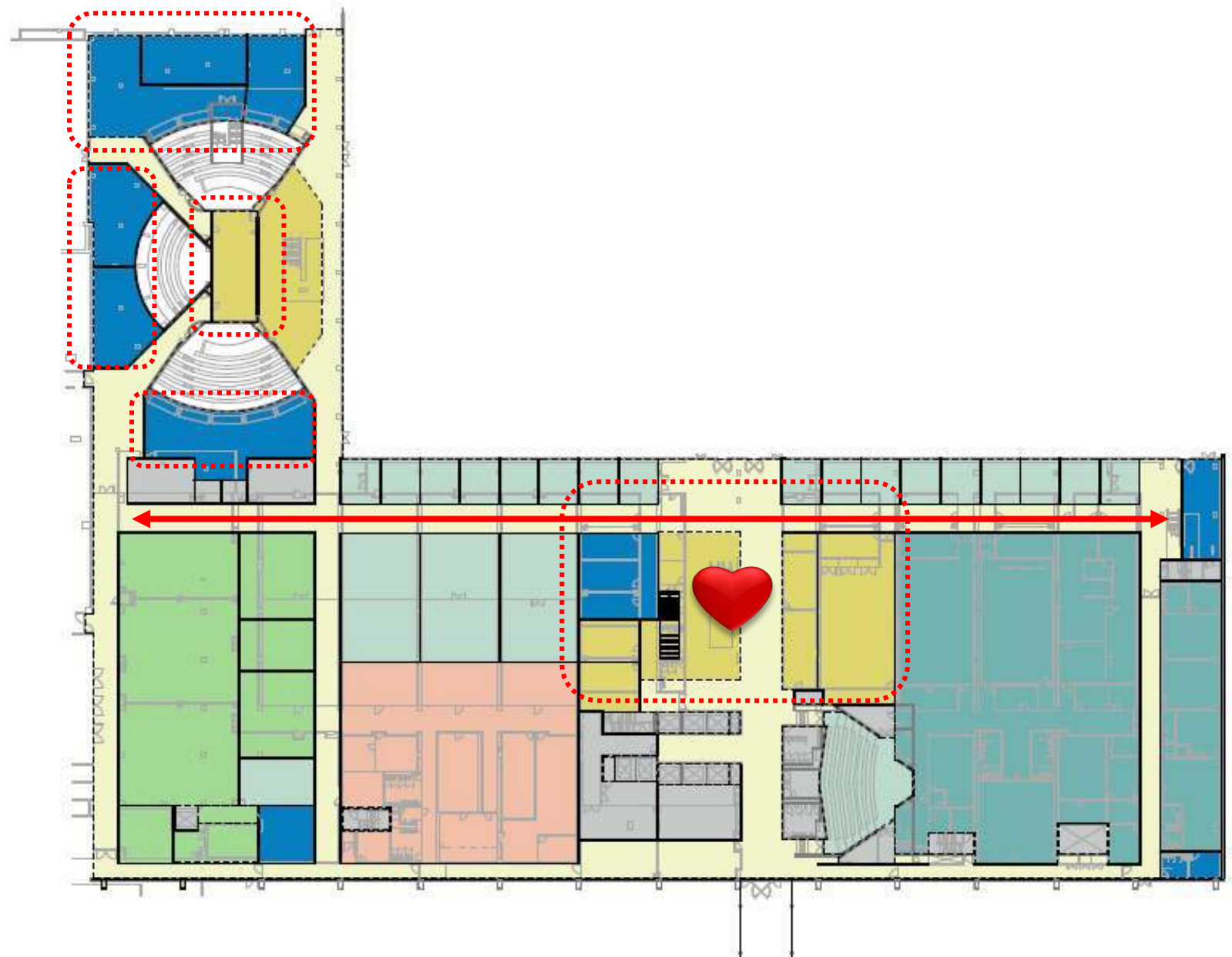
# RUTGERS UNIVERSITY NJMS / SHARED BUILDING AMENITIES & ACADEMIC

- EXISTING EFFICIENCY = 39%
- TYPICAL BENCHMARK IS 20 – 30%
- CLASSROOM SIZES
- LITTLE NATURAL LIGHT



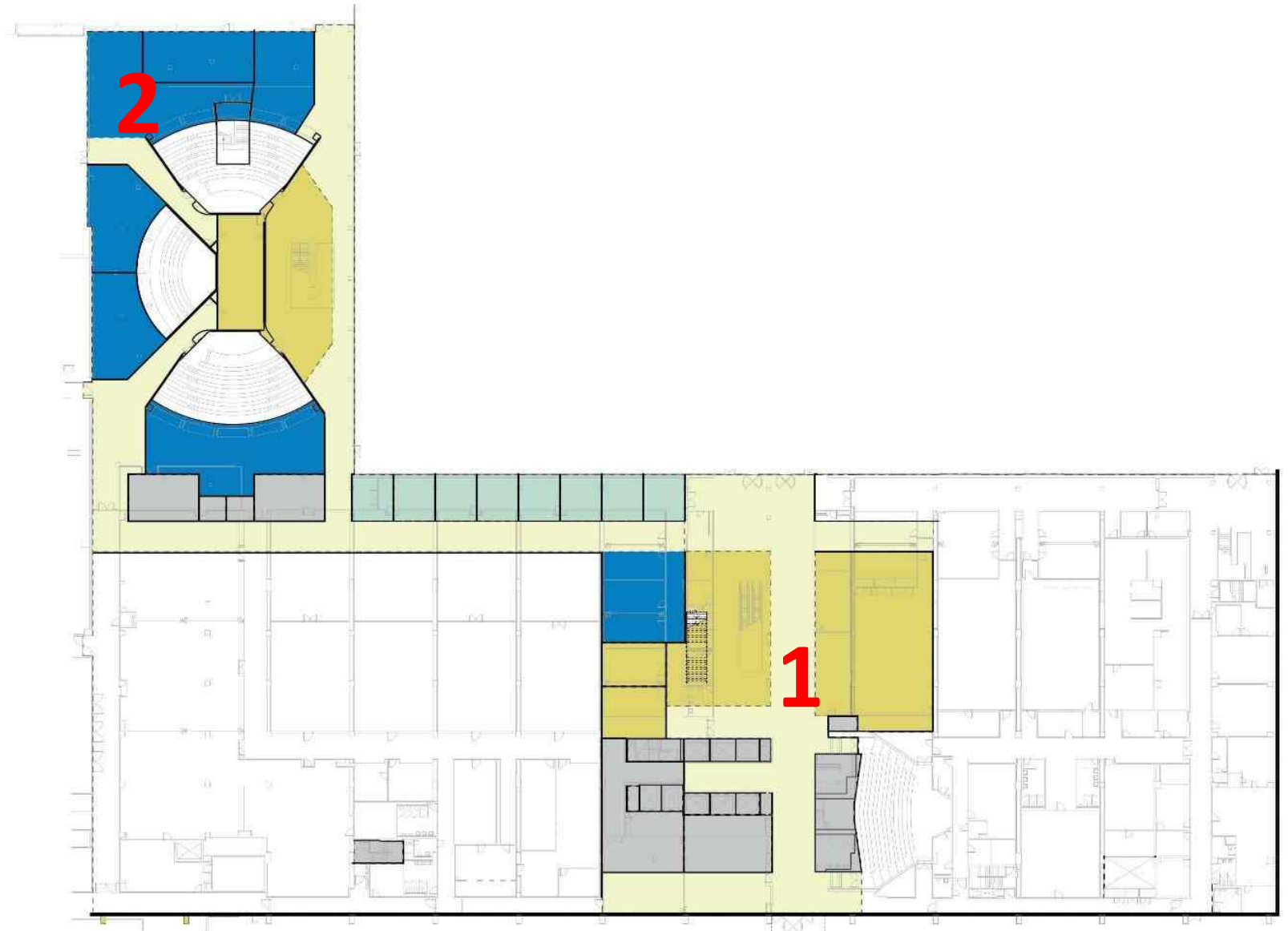
# RUTGERS UNIVERSITY NJMS / SHARED BUILDING AMENITIES & ACADEMIC

- NO ADDITIONS, JUST RECONFIGURATION
- CREATE “MAIN STREET” CORRIDOR TO RIGHT-SIZE CLASSROOMS
- ACTIVATE A CENTRAL SPACE FOR THE BUILDING
- REPURPOSE UNDERUTILIZED CIRCULATION AREA IN NORTHWEST WING



# RUTGERS UNIVERSITY NJMS / SHARED BUILDING AMENITIES & ACADEMIC

- LIVING ROOM
- TEAM ROOMS
- EVENT SPACE
- ENTRANCE IMPROVEMENTS



RUTGERS UNIVERSITY NJMS / SHARED BUILDING AMENITIES & ACADEMIC





# RUTGERS UNIVERSITY NJMS / SHARED BUILDING AMENITIES & ACADEMIC



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Temporomandibular disorders (TMDs) is a collective term embracing a number of clinical problems that involve the masticatory muscles, temporomandibular joints (TMJs) and associated structures.



Temporomandibular disorders (TMDs) is a collective term embracing a number of clinical problems that involve the masticatory muscles, the temporomandibular joints (TMJs) and associated structures, or both.



# RUTGERS UNIVERSITY NJMS / PAYBACK: \$\$\$\$\$

## FACILITIES AND OPERATIONS ROI

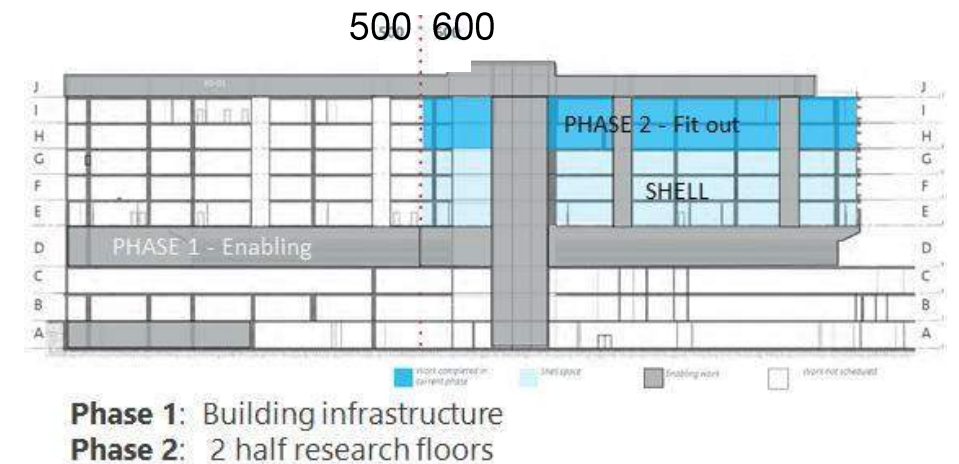
- Utility & Energy Efficiency Cost Savings: \$1M/Year Long Term
- O&M Labor and Material: \$550K/Year Long Term
- Deferred Maintenance Cost Savings: \$4M/Year Short Term
- Continuity of Operations and Research: **Priceless**



## INCREASE IN FUNDED RESEARCH

Phase 2: 600 Side of H&I Levels

- Existing Number of R01 Equivalents: 19
- Potential Number of R01 Equivalents to Recruit: 50  
(21-30 Wet Labs; 20-25 Dry Labs)



This concludes The American Institute of Architects  
Continuing Education Systems Course

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